

SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934 [Fee required]

For the Fiscal Year Ended December 31, 1997

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934 [No fee required]

For the transition period from N/A to N/A

Commission File Number 0-8707

NATURE'S SUNSHINE PRODUCTS, INC.  
(EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)

UTAH

87-0327982

(State or other jurisdiction of  
incorporation or organization)

(I.R.S. Employer  
Identification No.)

75 EAST 1700 SOUTH, PROVO, UTAH

84606

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code: (801) 342-4370

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Name of each exchange on which registered
NONE	NONE

Securities registered pursuant to Section 12(g) of the Act:  
Common Stock, without par value  
(TITLE OF CLASS)

Indicate by check mark whether the Registrant (1) has filed all reports  
required to be filed by Section 13 or 15(d) of the Securities Exchange Act of  
1934 during the preceding 12 months (or for such shorter period that the  
Registrant was required to file such reports), and (2) has been subject to such  
filing requirements for the past 90 days. Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item  
405 of Regulation S-K is not contained herein, and will not be contained, to the  
best of Registrant's knowledge, in definitive proxy or information statements  
incorporated by reference in Part III of this Form 10-K or any amendment to this  
Form 10-K.

The aggregate market value of the voting stock held by non-affiliates of  
the Registrant on March 20, 1998 was approximately \$403,851,605.

The number of shares of Common Stock, without par value, outstanding on  
March 20, 1998 was 18,567,814 shares.

Documents Incorporated by Reference:

Proxy Statement for May 11, 1998 Annual Meeting of Shareholders (Part III  
of this Report).

PART I

ITEM 1. BUSINESS

GENERAL DEVELOPMENT OF BUSINESS

Nature's Sunshine Products, Inc., incorporated in Utah in 1976, and its  
subsidiaries (hereinafter referred to collectively as the "Company") is

primarily engaged in the manufacturing and marketing of nutritional and personal care products. The Company sells its products to a sales force of independent distributors who use the products themselves or resell them to other distributors or consumers.

The Company markets its products directly in the United States and through the Company's 17 subsidiaries: Brazil, Colombia, Mexico, Japan, Canada, Venezuela, South Korea, the United Kingdom, El Salvador, Guatemala, Costa Rica, Peru, Panama, Argentina, Ecuador, Honduras and Nicaragua. The Company also exports its products to several other countries, including Australia, Malaysia, New Zealand and Norway.

Although a significant portion of the Company's operations is conducted in the United States, operations in certain geographical areas outside the United States are conducted through the Company's 17 subsidiaries. The Company's subsidiaries are incorporated in Canada, Mexico, Colombia, South Korea, Brazil, Japan, Venezuela, Costa Rica, Panama, Guatemala, El Salvador, Peru, Argentina, Honduras, the United Kingdom, Ecuador and Nicaragua. All of the above subsidiaries are wholly-owned except for Japan which is majority-owned.

#### FINANCIAL INFORMATION BY BUSINESS SEGMENT

The Company is principally engaged in one line of business, namely, the sale of nutritional and personal care products. Information for each of the Company's last three fiscal years, with respect to the amounts of revenue from sales to unaffiliated customers, operating profit and identifiable assets of this segment, is set forth under Item 8 of this Report and such information is incorporated by this reference and made a part hereof.

#### NARRATIVE DESCRIPTION OF BUSINESS

The principal business of the Company and its predecessors has been the manufacture and sale of nutritional and personal care products since 1972. The Company's nutritional products include herbal products, vitamins, mineral supplements and homeopathic products. Personal care products include natural skin, hair and beauty care products. Additional information with respect to the Company's business is set forth below:

#### PRODUCTS AND MANUFACTURING

The Company is engaged in the manufacture and distribution of nutritional and personal care products which are primarily sold to independent distributors who resell the Company's products directly to consumers, other distributors, or use the products themselves. The Company purchases herbs and other raw materials in bulk, and after quality control testing, encapsulates, tabulates or concentrates them and then packages them for shipment. Most of the Company's products are manufactured at its facility in Spanish Fork, Utah. Certain of the Company's personal care and

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homeopathic products are manufactured for the Company, in accordance with its specifications and standards, by contract manufacturers. The Company has implemented stringent quality control procedures to verify that the contract manufacturers have complied with its specifications and standards.

The Company distributes more than 500 products, including encapsulated and tableted herbal products, vitamins, homeopathics and personal care products. The Company's product lines are described below.

#### HERBAL PRODUCTS

The Company manufactures a wide selection of herbal products which are sold in the form of capsules or tablets. These capsules or tablets contain herb powder or a combination of two or more herb powders. The Company also manufactures liquid herbs and extracts. Liquid herbs are manufactured by concentrating herb constituents in a vegetable glycerin base. Extracts are created by dissolving powdered herbs in liquid solvents that separate the key elements of the herbs from the fibrous plant material.

The Company produces both single herbs and herb combinations in the form of liquid herbs and extracts. Sales of herbal products accounted for approximately 67 percent, 65 percent and 66 percent of the Company's total revenues in 1997, 1996 and 1995, respectively.

#### VITAMINS AND MINERAL SUPPLEMENTS

The Company manufactures a wide variety of single vitamins, which are sold in the form of chewable or non-chewable tablets. The Company also manufactures several multiple vitamins, including a line of vitamins containing natural antioxidants. The Company manufactures a number of mineral supplements. Generally, mineral supplements are sold in the form of tablets; however, certain minerals are offered only in liquid form.

Combined sales of vitamins and mineral supplements were approximately 23 percent, 24 percent and 24 percent of the Company's total revenues in 1997, 1996 and 1995, respectively.

#### PERSONAL CARE PRODUCTS

The Company manufactures or contracts with independent manufacturers to supply a variety of personal care products for external use, including oils and lotions, aloe vera gel, herbal shampoo, herbal skin treatment, toothpaste and skin cleanser. Sales of personal care products accounted for approximately 3 percent, 2 percent and 3 percent, of the Company's total revenues in 1997, 1996 and 1995, respectively.

#### HOMEOPATHIC PRODUCTS

The Company markets a line of more than 50 distinctive homeopathic products designed for the treatment of certain common ailments, including several items designed especially for various allergies and common childhood maladies.

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Sales of homeopathic products accounted for approximately 1 percent, 2 percent and 2 percent of the Company's total revenues in 1997, 1996 and 1995, respectively.

#### DISTRIBUTION AND MARKETING

The Company attracts independent distributors who explain and market the Company's products through direct selling techniques to consumers and sponsor other distributors. The Company motivates and provides incentives to its independent sales force through a combination of high quality products, product support, financial benefits, sales conventions, travel programs and a variety of training seminars.

The Company's domestic product sales are shipped directly from its manufacturing and warehouse facilities located in Spanish Fork, Utah, as well as from its regional warehouses located in Columbus, Ohio; Dallas, Texas and Atlanta, Georgia. Each subsidiary operation maintains inventory to supply its customers.

Demand for the Company's products is created by approximately 660,000 active members (at December 31, 1997) of the Company's independent distributor sales force, which includes approximately 187,000 in the United States. A person who wishes to join the Company's independent sales force begins as a "Distributor". Any individual can become a Distributor only by applying to the Company under the sponsorship of someone who is already a member of the independent sales force. Each Distributor is required to renew his/her distributorship on a yearly basis. Approximately 30 to 35 percent choose to renew annually. A Distributor interested in earning additional income by committing more time and effort to selling the Company's products may be appointed to "Manager" status. Appointment as a Manager is dependent upon attaining certain purchase volume levels and demonstrating leadership abilities. Managers numbered approximately 13,780 at December 31, 1997, including 6,880 Managers in the United States. Managers resell the products they purchase from the Company to the Distributors in their sales group, to consumers or use the products themselves. Many Distributors sell on a part-time basis to friends or associates or consume the Company's products themselves. Once a Distributor is appointed to the status of Manager, approximately 90 percent continue to maintain that status through recruiting additional Distributors and product purchases.

Domestically, the Company generally sells its products on a cash or credit card basis. For certain of the Company's international operations, the Company uses independent distribution centers and offers credit terms consistent with industry standards, within each respective country.

The Company pays its Managers sales commissions ("overrides") and volume discounts based upon the amount of personal product purchases as well as their sales group volume. Reference is made to Item 8 contained herein for the total commissions and discounts ("Volume Incentives") paid by the Company for the years ended December 31, 1995 through 1997. In addition, Managers who qualify by attaining certain levels of monthly product purchases are eligible for additional incentive programs including automobile allowances, medical and dental insurance and travel.

#### SOURCE AND AVAILABILITY OF RAW MATERIALS

Raw materials used in the manufacture of the Company's products are available from a number of suppliers. To date, the Company has not experienced any major difficulty in obtaining adequate

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sources of supply. The Company attempts to assure the availability of many of its raw materials by contracting, in advance, for its annual requirements.

In the past, the Company has found alternative sources of raw materials when needed. Although, there can be no assurances the Company will be successful in locating such sources in the future, the Company believes it will be able to do so.

#### TRADEMARKS AND TRADE NAMES

The Company has obtained trademark registrations of its basic trademarks, "Nature's Sunshine", and the landscape logo for all of its product lines, as well as the trademark "Nature's Spring" for its water purifier. The Company also owns numerous trademark registrations in the United States and in many foreign countries.

#### SEASONALITY

The business of the Company does not reflect significant seasonality.

#### WORKING CAPITAL ITEMS

The Company maintains a substantial inventory of raw materials and finished goods in order to provide a high level of service to its independent distributors.

#### DEPENDENCE UPON CUSTOMERS

The Company is not dependent upon a single customer or a few customers, the loss of which would have a material adverse effect on its business.

#### BACKLOG

Orders for the Company's products are typically shipped within 24 hours after receipt; and as a result, there is no significant amount of backlog at any given time.

#### COMPETITION

The Company's products are sold in domestic and foreign markets in competition with other companies, some of which have greater sales volumes and financial resources than the Company, and which sell brands that are, through advertising and promotions, better known to consumers. The Company competes in the nutritional and personal care industry against companies which sell heavily advertised and promoted products through retail stores as well as against other direct selling companies. For example, the Company competes against numerous manufacturers and retailers of nutritional and personal care products which are distributed through supermarkets, department stores, drug stores, health food stores, beauty salons, etc. In addition to its competition with these manufacturers and retailers, the Company competes for product sales and independent distributors with many other direct sales companies, including Shaklee, NuSkin and Amway.

The Company is one of the world's largest distributors of encapsulated and tableted herbal products. The principal competitors in the encapsulated and tableted herbal products market include

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Twinlab (New York), Rexall Sundown (Florida), Nature's Way (Utah), Sunrider (California), USANA, Inc. (Utah), Nutraceuticals (Utah) and NBTY, Inc. (New York).

The Company believes that the principal components of competition in the direct sales marketing of nutritional and personal care products are quality, price and brand name. In addition, the recruitment, training, financial and travel incentives for the independent sales force are important factors.

#### RESEARCH AND DEVELOPMENT

The Company conducts its research and development activities at its manufacturing facility located in Spanish Fork, Utah. Principal emphasis of the Company's research and development activities is the development of new products and improvement of existing products for domestic and foreign markets. The amount, excluding capital expenditures, spent during each of the last three years on Company-sponsored research and development activities was approximately \$1,500,000, \$1,400,000 and \$1,100,000 in 1997, 1996 and 1995, respectively. The Company has no third-party-sponsored research.

#### COMPLIANCE WITH ENVIRONMENTAL LAWS AND REGULATIONS

The nature of the Company's business has not required any material capital expenditures to comply with Federal, State or local provisions enacted or adopted regulating the discharge of materials into the environment. No material expenditures to meet such provisions are anticipated. Such regulatory

provisions have not had any material effect upon the Company's earnings or competitive position.

#### REGULATION

The formulation, manufacturing, packaging, labeling, advertising, distribution and sale of each of the Company's major product groups are subject to regulation by one or more governmental agencies, the most active of which is the Food and Drug Administration ("FDA"), which regulates the Company's products under the Federal Food, Drug and Cosmetic Act ("FDCA") and regulations promulgated thereunder. The FDCA defines the terms "food" and "dietary supplement" and sets forth various conditions or that constitute adulteration or misbranding of such articles. The FDCA has been amended several times with respect to dietary supplements, most recently by the Nutrition Labeling and Education Act of 1990 (the "NLEA") and the Dietary Supplement Health and Education Act of 1994 (the "DSHEA").

FDA regulations relating specifically to foods for human use are set forth in Title 21 of the Code of Federal Regulations. These regulations include basic food labeling requirements and Good Manufacturing Practices ("GMPs") for foods. Detailed dietary supplement GMPs have been proposed; however, no regulations establishing such GMPs have been adopted. Additional regulations to implement the specific DSHEA requirements for dietary supplement labeling have also been proposed and final regulations are expected to be implemented over a period of time following final publication.

The Company's products are also subject to regulation by the Federal Trade Commission ("FTC"), the Consumer Product Safety Commission ("CPSC"), the United States Department of

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Agriculture ("USDA") and the Environmental Protection Agency ("EPA"). The Company's activities are also regulated by various agencies of the states, localities and foreign countries to which the Company distributes its products and in which the Company's products are sold.

The Company's distribution and sales program is, like that of other companies operating in interstate commerce, subject to the jurisdiction of the FTC and a number of other federal and state agencies. Various state agencies regulate multi-level distribution activities.

The Company may be subject to additional laws or regulations administered by the FDA or other Federal, State or foreign regulatory authorities, the repeal or amendment of laws or regulations which the Company considers favorable, or more stringent interpretations of current laws or regulations, from time to time in the future. The Company is unable to predict the nature of such future laws, regulations, interpretations or applications, nor can it predict what effect additional governmental regulations or administrative orders, when and if promulgated, would have on its business in the future. They could, however, require reformulation of certain products to meet new standards, recall or discontinuance of certain products not able to be reformulated, imposition of additional recordkeeping requirements, expanded documentation of the properties of certain products, expanded or different labeling and scientific substantiation. Any or all such requirements could have a material adverse effect on the Company's results of operations and financial position.

#### EMPLOYEES

The approximate number of people employed by the Company as of December 31, 1997, was 994. The Company believes that its relations with its employees are satisfactory.

#### INTERNATIONAL OPERATIONS

The Company's direct sales of nutritional and personal care products are established internationally in Brazil, Colombia, Mexico, Japan, South Korea, Canada, Venezuela, the United Kingdom, El Salvador, Guatemala, Costa Rica, Peru, Panama, Argentina, Ecuador, Honduras and Nicaragua. The Company also exports its products to numerous other countries, including Australia, Malaysia, New Zealand and Norway. Information, for each of the last three years, with respect to the amounts of revenue, operating income, and identifiable assets attributable to domestic and international operations, is set forth in Note 10 of the Notes to Consolidated Financial Statements appearing in Item 8 of this Report, and such information is incorporated herein by reference and made a part hereof.

The Company's international operations are conducted in a manner substantially the same as those conducted domestically; however, in order to conform to local variations, economic realities, market customs, consumer habits and regulatory environments, differences exist in the products and in the distribution and marketing programs.

The Company's international operations are subject to many of the same

risks faced by the Company's domestic operations. These include competition and the strength of the local economy. In addition, international operations are subject to certain risks inherent in carrying on business abroad, including foreign regulatory restrictions, fluctuations in monetary exchange rates, import-export controls and the economic and political policies of foreign governments. The importance of these

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risks increases as the Company's international operations grow and expand. The Company's operations in Venezuela, Japan, Colombia, Mexico and South Korea have been affected by currency devaluations.

#### ITEM 2. PROPERTIES

The Company's corporate offices are located in two adjacent office buildings in Provo, Utah. The facilities are leased from an unaffiliated third party and consist of approximately 57,000 square feet. The lease agreement for the main building, comprising approximately 32,000 square feet was extended during 1997 for an additional 5-year term (of which 4 1/2 years remain at December 31, 1997) and grants the Company an option to purchase the premises at fair market value. The lease for the second building, approximately 25,000 square feet, expires in November of 2000.

The Company's principal manufacturing facilities are housed in a building owned by the Company, of approximately 136,000 square feet, located on approximately ten acres in Spanish Fork, Utah. The building was constructed to the Company's specifications in 1977. The building has been expanded on several occasions and presently includes approximately 34,000 square feet of office space and 102,000 square feet of manufacturing and warehouse space. The building is suited to the Company's business, and is presently being utilized at approximately 95 percent of its productive capacity.

During 1997, the Company began a 129,000 square foot expansion of its manufacturing and warehouse facility in Spanish Fork, Utah. Approximately 60,000 square feet will be for a high bay warehouse with the remaining 69,000 square feet to be used by the Company for future expansion of its manufacturing area. This expansion will replace a 70,000 square foot building the Company currently leases on a month-to-month basis. The consolidation of warehousing space should increase operating efficiencies and allow the Company to meet the increased demand for its products. Management expects the total cost of the project to be approximately \$6.0 million of which \$2.7 million has already been incurred. Management expects to fund the remainder of the project out of working capital.

In 1996, the Company purchased an office building and warehouse in Mexico, approximately 60,000 square feet, for approximately \$2.4 million including improvements. These buildings were acquired to provide adequate facilities for the Company's administrative and warehousing needs.

The Company also leases properties used primarily as distribution warehouses which are located in Columbus, Ohio; Dallas, Texas; Atlanta, Georgia; as well as Venezuela, Colombia, South Korea, Japan, Brazil, Canada, the United Kingdom, Costa Rica, Panama, Peru, El Salvador, Guatemala, Argentina, Ecuador, Honduras and Nicaragua. Management believes these facilities are suitable for their respective uses and are, in general, adequate for the Company's present needs. During 1997, the Company spent approximately \$2.0 million for all of its leased facilities.

#### ITEM 3. LEGAL PROCEEDINGS

The Company is a defendant in various lawsuits which are incidental to the Company's business. Management, after consultation with its legal counsel, believes that any liability as a result of these matters will not have a material effect upon the Company's results of operations or financial position.

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#### ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

None.

#### PART II

#### ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

The Company's common stock is traded on the NASDAQ National Market System (symbol NATR). The information in the table below reflects the actual high and low sales prices of the Company's stock for 1997 and 1996, and has been restated to reflect the three-for-two stock split declared in February 1996.

<TABLE>

<CAPTION>

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1997	Market Prices		1996	Market Prices	
	HIGH	LOW		HIGH	LOW
<S>	<C>	<C>	<C>	<C>	<C>
First Quarter	18 3/4	14	First Quarter	32	19 1/2
Second Quarter	18 3/8	13 1/2	Second Quarter	30 1/2	22
Third Quarter	24	17 7/8	Third Quarter	26 1/2	16
Fourth Quarter	26 3/4	20 7/8	Fourth Quarter	24 3/4	16 3/4

</TABLE>

There were approximately 1,489 shareholders of record as of March 2, 1998. During 1997 and 1996, the Company has paid quarterly cash dividends of 3 1/3 cents per common share. On February 18, 1998, the Company declared a cash dividend of 3 1/3 cents per common share to shareholders of record on March 2, 1998. On March 11, 1998, the Company paid approximately \$600 related to this declared dividend. The Company expects to continue to pay equivalent cash dividends in the future.

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ITEM 6. SELECTED FINANCIAL DATA

NATURE'S SUNSHINE PRODUCTS, INC. AND SUBSIDIARIES  
DOLLAR AMOUNTS IN THOUSANDS EXCEPT FOR PER SHARE INFORMATION

INCOME STATEMENT DATA

<TABLE>

<CAPTION>

	Sales Revenue	Cost of Goods Sold	Volume Incentives	Selling, General & Administrative Expenses	Operating Income	Income Before Taxes	Net Income
<S>	<C>	<C>	<C>	<C>	<C>	<C>	<C>
1997	\$280,902	\$51,608	\$130,709	\$67,580	\$31,005	\$33,203	\$20,133
1996	249,046	44,886	114,419	63,252	26,489	27,869	16,848
1995	205,566	38,533	94,316	55,221	17,496	20,189	11,878
1994	160,901	30,839	74,163	41,691	14,208	14,511	8,448
1993	127,194	24,210	59,741	31,747	11,496	12,279	7,455
1992	101,044	18,478	46,433	27,644	8,489	9,885	5,919
1991	72,605	13,962	33,427	18,685	6,531	7,247	4,622
1990	60,069	12,353	27,660	15,089	4,967	5,810	3,600
1989	52,082	10,294	24,026	11,997	5,765	6,399	3,958
1988	44,516	8,721	20,580	10,465	4,750	5,119	3,317

</TABLE>

BALANCE SHEET DATA

<TABLE>

<CAPTION>

	Working Capital	Current Ratio	Inventories	Property, Plant & Equipment, Net	Total Assets	Long-Term Debt	Shareholders' Equity
<S>	<C>	<C>	<C>	<C>	<C>	<C>	<C>
1997	\$38,571	2.40:1	\$19,555	\$23,711	\$95,796	\$ ---	\$66,857
1996	39,560	2.44:1	24,459	20,197	91,966	---	63,163
1995	24,433	2.07:1	23,127	13,088	65,247	---	41,505
1994	18,798	2.06:1	17,278	9,919	52,458	---	33,279
1993	14,223	2.16:1	11,171	9,672	41,534	---	28,850
1992	11,125	2.19:1	9,367	8,917	33,987	---	23,924
1991	10,242	2.35:1	6,523	7,500	27,420	---	19,614
1990	9,570	2.89:1	4,836	6,885	22,004	11	16,543
1989	7,740	2.47:1	3,747	6,384	20,054	24	14,423
1988	6,939	2.64:1	3,271	5,964	17,538	36	12,855

</TABLE>

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COMMON SHARE SUMMARY

<TABLE>

<CAPTION>

	Cash Dividends per share(1)	Basic Net Income Per Share	Diluted Net Income Per Share	Book Value Per Share (2)	Basic Weighted Average Shares	Diluted Weighted Average Shares
<S>	<C>	<C>	<C>	<C>	<C>	<C>
1997	\$.133	\$1.08	\$1.06	\$3.60	18,653,349	19,070,257
1996	.133	.90	.86	3.30	18,793,456	19,683,964
1995	.133	.65	.63	2.25	18,301,209	18,887,894
1994	.120	.46	.45	1.81	18,380,705	18,779,229
1993	.120	.41	.40	1.57	18,346,565	18,610,359
1992	.093	.32	.32	1.30	18,331,931	18,555,737
1991	.073	.25	.25	1.07	18,260,812	18,461,408
1990	.067	.19	.19	.91	18,353,719	18,373,494
1989	.067	.21	.21	.79	18,536,969	18,537,480
1988	.026	.17	.17	.69	18,562,785	18,934,971

</TABLE>

OTHER INFORMATION

<TABLE>

<CAPTION>

	Return on Shareholders' Equity(3)	Return on Assets(4)	Number of Managers	Square Footage of Property In Use	Number of Employees
<S>	<C>	<C>	<C>	<C>	<C>
1997	31.0%	21.4%	13,776	522,373	994
1996	32.2	21.4	11,694	485,772	955
1995	31.8	20.2	11,547	443,895	862
1994	27.2	18.0	8,404	346,747	718
1993	28.3	19.6	6,328	315,772	588
1992	27.2	19.3	6,150	244,789	443
1991	25.6	18.7	4,866	195,165	344
1990	23.3	17.1	3,798	161,765	281
1989	29.0	21.1	2,999	161,265	278
1988	29.7	20.7	2,645	157,765	247
1987	24.2	15.6	2,502	150,149	218

</TABLE>

1 The Company expects to continue paying cash dividends.

2 Year end shareholders' equity divided by actual shares outstanding at the end of each year.

3 Net income divided by average shareholders' equity.

4 Net income divided by average total assets.

The information in the preceding tables has been adjusted, where necessary, to reflect stock dividends and splits.

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

RESULTS OF OPERATIONS

SALES REVENUE

Consolidated sales revenue for the year ended December 31, 1997, was \$280.9 million compared to \$249.0 million in 1996, an increase of 13 percent. Sales revenue increased 21 percent in 1996 compared to \$205.6 million reported in 1995. The increases in sales revenue are directly related to the growth of the Company's independent sales force and international operations, and the continued expansion of the nutritional products market.

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The Company distributes its products to consumers through an independent sales force comprised of Managers and Distributors. Active Managers totaled approximately 13,800, 11,700 and 11,500 at December 31, 1997, 1996 and 1995, respectively. Active distributors totaled approximately 660,000, 522,000 and 373,000 at December 31, 1997, 1996 and 1995, respectively. During the past three years, the growth rate of active Distributors has increased significantly over that which was experienced in the past. The accelerated growth rate is primarily due to the continued expansion into new international markets in Latin America as well as Asia. Due to the increased awareness of the benefits of herbs, vitamins and supplements, new customers having a desire to purchase the products at wholesale cost instead of at retail cost sign up as Distributors of the Company. The Company expects that the number of active Distributors will continue to increase as the Company enters new markets and as current Distributors grow their business.

Price increases of less than 1 percent and approximately 3 percent went into effect in 1997 and 1996, respectfully, and resulted in greater sales revenue for those years. A price increase of approximately 2 percent, primarily



driven by increased raw material costs, is scheduled to become effective on April 1, 1998. Management believes that this price increase will be acceptable to its sales force and will result in increased sales revenue.

Sales revenue, related to the Company's domestic operations, increased approximately 11 percent during 1997 and 17 percent for 1996. International sales revenue increased approximately \$14.2 million in 1997, or 16 percent, and \$19.7 million in 1996, or 28 percent. The Company's operations in Brazil and Venezuela were the principal drivers of the growth in international sales, contributing approximately \$11.7 million to the increase in sales revenue in 1997. The Company's operations in Mexico experienced a sales revenue decrease of \$11.4 million in 1995 primarily as the result of the continued devaluation of the peso during 1995. The decrease in sales revenue reported for Mexico during 1995 was more than offset by revenue increases in other international operations, most notably Japan, Venezuela, Brazil and Colombia. Further information related to the Company's domestic and international operations is set forth in Note 10 of the Notes to the Consolidated Financial Statements appearing in Item 8 of this report, and such information is incorporated herein by reference and made a part hereof.

#### COSTS AND EXPENSES

The Company's costs and expenses, which include cost of goods sold, volume incentives, and selling, general and administrative expenses, are identified as a percentage of sales in the table below:

<TABLE>  
<CAPTION>

Year ended December 31	1997	1996	1995
Cost of goods sold	18.4%	18.0%	18.7%
Volume incentives	46.5	46.0	45.9
Selling, general and administrative expenses	24.1	25.4	26.9
	89.0%	89.4%	91.5%

</TABLE>

#### COST OF GOODS SOLD

Cost of goods sold increased slightly as a percent of sales in 1997 as compared to 1996 primarily as a result of increased freight and duty costs. Cost of goods sold decreased as a percent of

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sales during 1996 as compared to 1995 as a result of increased efficiencies in the Company's manufacturing operations as well as pricing adjustments in the Company's subsidiary operations.

Management believes that cost of goods sold will decrease slightly as a percent of sales during 1998 as a result of pricing adjustments. Management also believes that the expansion of the Company's manufacturing and warehouse facility will not have a material impact on cost of goods sold due to the savings associated with the elimination of leased facilities and increased operating efficiencies.

#### VOLUME INCENTIVES

Volume incentives are a significant part of the Company's direct sales marketing program and represent payments made to its independent sales force. These payments are designed to provide incentives for reaching higher sales levels and to encourage organizational development. Total volume incentives increased slightly, as a percent of sales, during 1997 primarily as a result of the increased development of the sales leader organization in Brazil and Mexico.

Management expects volume incentives to remain relatively constant as a percent of sales during 1998.

#### SELLING, GENERAL AND ADMINISTRATIVE EXPENSES

Selling, general and administrative expenses decreased from 25.4 percent of sales in 1996 to 24.1 percent of sales in 1997. The decreases in selling, general and administrative expenses resulted from an increase in sales revenue and focused efforts on the part of management to reduce costs.

In addition to typical selling and administrative expenses, this expense category includes costs for research and development, distribution, as well as incentive programs such as the Company's conventions.

Selling, general and administrative expenses decreased as a percent of

sales during 1996 as compared to 1995 primarily as the result of disproportionate costs of \$6.3 million incurred during 1995 in Japan and Brazil. Additionally, the Company's operations in Mexico experienced a slight increase in selling, general and administrative expenses as a percent of sales during 1995, primarily as a result of the continued devaluation of the Peso.

Management believes that selling, general and administrative expenses will decrease as a percent of sales during 1998 as the result of continued emphasis on cost containment and improved sales revenue in certain of the Company's international operations.

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#### OTHER INCOME AND EXPENSE

Other income (expense) consists of the following (in thousands):

Year ended December 31	1997	1996	1995
Interest and other income	\$2,453	\$2,021	\$1,921
Interest expense	(182)	(63)	(173)
Foreign exchange loss	(565)	(787)	(280)
Minority interest	492	209	1,225
	\$2,198	\$1,380	\$2,693

</TABLE>

#### INTEREST AND OTHER INCOME

Interest and other income is earned principally from investments of excess operating cash balances. Investment income will vary depending upon the rate of interest, the investment instruments available and the need for cash in the Company's operations. It is management's policy to invest only in high-grade investments.

Interest income increased during 1997 and 1996 as the result of greater cash balances available for investment as well as higher yields obtained in certain of the Company's international operations. Management expects interest and other income to decrease during 1998 as the result of the cash requirements for anticipated capital projects during the year.

#### FOREIGN EXCHANGE GAIN (LOSS)

Because of its operations outside of the United States, the Company is subject to realized and unrealized foreign exchange gains and losses. The Company experienced exchange losses of approximately \$.6 million and \$.8 million during 1997 and 1996, respectively. The losses were primarily related to the Company's operations in Venezuela, Japan, Colombia, Mexico and South Korea.

#### MINORITY INTEREST

The Company eliminates the minority interest in its subsidiaries which are not wholly-owned. Accordingly, the Company eliminated approximately \$.5 million and \$.2 million of losses reported by its joint venture operation in Japan in 1997 and 1996, respectively.

#### INCOME TAXES

The Company's effective tax rate was 39.4, 39.6 and 41.2 percent for 1997, 1996 and 1995, respectively.

#### INVENTORIES

Consolidated inventories decreased approximately \$4.9 million or 20 percent in 1997, compared to an increase of \$1.3 million or 6 percent in 1996. This decrease resulted primarily from management's efforts to control inventory levels in both the Company's domestic and international operations.

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#### PREPAID EXPENSES AND OTHER

Prepaid expenses and other increased approximately \$3.2 million at the end of 1997, primarily due to increased income tax deposits and other tax assets in 1997 compared to 1996.

#### ACCRUED VOLUME INCENTIVES

Accrued volume incentives increased approximately \$.8 million at the end of 1997, compared to the prior year, as a direct result of increased sales revenue. Volume incentives are a significant part of the Company's direct sales marketing program and represent payments made to its independent sales force.

#### ACCRUED LIABILITIES

Accrued liabilities decreased approximately \$2.8 million at the end of 1997, compared to the prior year. The decrease is primarily related to the change in the accruals needed for the Company's Management and Employee Bonus Plan.

#### LIQUIDITY AND CAPITAL RESOURCES

The Company's principal sources of funds are its available resources of cash and cash equivalents and cash generated from operations. At December 31, 1997, cash and cash equivalents decreased slightly as compared to December 31, 1996. The decrease in cash and cash equivalents is primarily the result of the Company's ongoing stock buyback program. Cash provided by operating activities was \$24.2 million in 1997 compared to \$18.6 million in 1996.

Cash was used during 1997 to purchase approximately 1.4 million shares of common stock totaling \$26.1 million. The Company purchased approximately \$7.5 million of property, plant and equipment of which \$2.7 million was associated with the expansion of the Company's manufacturing and warehouse facility in Spanish Fork, Utah. The capital budget for the expansion of the manufacturing and warehouse facility is approximately \$6.0 million and is scheduled to be completed in June 1998. Management believes that the Company's available cash and cash equivalents, combined with cash generated by operations, will be sufficient to fund the foregoing expenditures. Volume incentive payments increased approximately \$17.0 million during 1997, primarily as the result of increased sales. Cash paid to suppliers and employees increased approximately \$8.8 million as a result of production to support higher levels of sales, as well as increased employment-related costs. The Company paid approximately \$2.5 million in cash dividends during 1997.

Cash was used during 1996 to purchase approximately \$10.5 million of property, plant and equipment, including the purchase of an office building and warehouse in Mexico during the first quarter of 1996 for approximately \$2.4 million. Volume incentive payments increased approximately \$19.9 million during 1996, primarily as the result of increased sales. Cash paid to suppliers and employees increased approximately \$12.5 million as the result of higher levels of inventory and Common stock purchases totaled approximately \$4.9 million. The Company paid approximately \$2.5 million in cash dividends during 1996.

Management believes that the Company's stock is an attractive investment and, pursuant to its previously announced 500,000 share buyback program, may utilize some of its available cash to

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purchase up to 419,000 shares, the remaining balance as of March 20, 1998, should market conditions warrant.

Options for 883,682 and 926,247 shares of the Company's common stock were exercised during 1997 and 1996, respectively. The proceeds from and tax benefits associated with the options exercised were approximately \$13.2 million in 1997 and \$12.1 million in 1996.

From time to time, the Company has issued shares of its stock to certain key Distributors. These shares are generally issued during an awards ceremony at the Company's annual convention and are intended to reward these Distributors for their efforts. During 1997, 1996 and 1995, respectively, the Company issued 2,000, 3,000 and 1,000 restricted shares of common stock to certain key Distributors. The Company relied on Section (2)(3) and/or Section (4)(2) of the Securities Act of 1933, as amended, in connection with these issuances.

During 1997, the Company established a new international subsidiary in South Korea. Management believes this new operation may require additional funding of \$.5 million to \$1.0 million during 1998.

Management believes that working capital requirements can be met through the Company's available cash and cash equivalents and internally-generated funds for the foreseeable future; however, a prolonged economic downturn or a decrease in the demand for the Company's products could adversely affect the long-term liquidity of the Company. In the event of a significant decrease in cash provided by the Company's operations, it may be necessary for the Company to obtain external sources of funding. The Company does not currently maintain a credit facility or any other external sources of long-term funding; however, Management believes that such funding could be obtained on competitive terms in the event additional sources of funds became necessary.

The Company believes that it will not incur any material additional costs to modify computer hardware or software to make the Company's internal-use software application systems "Year 2000" compliant.

#### FORWARD-LOOKING INFORMATION

Statements included in this Management's Discussion and Analysis of Financial Condition and Results of Operations and other items of this Form 10-K may contain forward-looking statements. Such forward-looking statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Such statements may relate but not be limited to projections of revenues, income or loss, capital expenditures, the expected development schedule of existing real estate projects, plans for growth and future operations, financing needs, as well as assumptions relating to the foregoing. Forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified. When used in this "Management's Discussion and Analysis of Financial Condition and Results of Operations", and elsewhere in this Form 10-K the words "estimates", "expects", "anticipates", "forecasts", "plans", "intends" and variations of such words and similar expressions are intended to identify forward-looking statements that involve risks and uncertainties. Future events and actual results could differ materially from those set forth in, contemplated by or underlying the forward-looking statements.

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#### ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

##### REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS

To Nature's Sunshine Products, Inc.:

We have audited the accompanying consolidated balance sheets of Nature's Sunshine Products, Inc. (a Utah corporation) and subsidiaries as of December 31, 1997 and 1996, and the related consolidated statements of income, shareholders' equity and cash flows for each of the three years in the period ended December 31, 1997. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Nature's Sunshine Products, Inc. and subsidiaries as of December 31, 1997 and 1996, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 1997 in conformity with generally accepted accounting principles.

ARTHUR ANDERSEN LLP

San Francisco, California  
January 30, 1998

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#### NATURE'S SUNSHINE PRODUCTS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME AMOUNTS IN THOUSANDS EXCEPT PER SHARE INFORMATION

<TABLE>  
<CAPTION>

Year ended December 31	1997	1996	1995
<S>	<C>	<C>	<C>
Sales Revenue	\$280,902	\$249,046	\$205,566
Costs and expenses:			
Cost of goods sold	51,608	44,886	38,533
Volume incentives	130,709	114,419	94,316
Selling, general and administrative expenses	67,580	63,252	55,221

	249,897	222,557	188,070
Operating Income	31,005	26,489	17,496
Other income (expense):			
Interest and other income	2,453	2,021	1,921
Interest expense	(182)	(63)	(173)
Foreign exchange loss	(565)	(787)	(280)
Minority interest	492	209	1,225
	2,198	1,380	2,693
Income before income taxes	33,203	27,869	20,189
Provision for income taxes	13,070	11,021	8,311
Net Income	\$ 20,133	\$ 16,848	\$ 11,878
Basic Net Income Per Common Share	\$ 1.08	\$ .90	\$ .65
Diluted Net Income Per Common Share	\$ 1.06	\$ .86	\$ .63

</TABLE>

The accompanying notes to consolidated financial statements are an integral part of these statements.

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NATURE'S SUNSHINE PRODUCTS, INC. AND SUBSIDIARIES  
CONSOLIDATED BALANCE SHEETS  
AMOUNTS IN THOUSANDS

<TABLE>  
<CAPTION>

As of December 31	1997	1996
ASSETS		
<S>		
<C>		
<C>		
Current assets:		
Cash and cash equivalents	\$27,813	\$27,879
Accounts receivable, net of allowance for doubtful accounts of \$661 in 1997 and \$417 in 1996	7,465	6,698
Inventories	19,555	24,459
Prepaid expenses and other	11,197	8,014
Total current assets	66,030	67,050
Property, plant and equipment, net	23,711	20,197
Long-term investments	3,468	2,048
Other assets	2,587	2,701
	\$95,796	\$91,996
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current liabilities:		
Short-term debt	\$ 2,665	\$ 2,788
Accounts payable	5,094	4,225
Accrued volume incentives	9,531	8,729
Accrued liabilities	7,223	9,992
Income taxes payable	2,946	1,756
Total current liabilities	27,459	27,490
Deferred income taxes	1,480	1,343
Shareholders' equity:		
Common stock, no par value, authorized 20,000 shares, issued 19,446 shares in 1997 and 1996	37,896	39,406
Retained earnings	51,190	33,549
Treasury stock, at cost, 861 and 334 shares as of December 31, 1997 and 1996, respectively	(17,278)	(5,868)
Receivables from related parties	(77)	(84)
Unrealized gains on securities available for sale	416	---

Cumulative foreign currency translation adjustments	(5,290)	(3,840)
-----		
Total shareholders' equity	66,857	63,163
-----		
	\$95,796	\$91,996
-----		

</TABLE>

The accompanying notes to consolidated financial statements are an integral part of these statements.

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NATURE'S SUNSHINE PRODUCTS, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY  
AMOUNTS IN THOUSANDS

<TABLE>  
<CAPTION>

Year ended December 31	1997	1996	1995
<S>	<C>	<C>	<C>
-----			
COMMON STOCK:			
Balance at beginning of year	\$39,406	\$31,263	\$29,849
Tax benefit related to exercise of stock options	3,240	6,328	683
Issuance of 2, 3 and 1, shares of treasury stock, respectively	3	44	13
Issuance of 884, 926 and 129 shares of treasury stock, respectively, on exercise of stock options	(4,753)	1,771	721
Stock dividend	---	---	(3)
-----			
Balance at end of year	37,896	39,406	31,263
-----			
RETAINED EARNINGS:			
Balance at beginning of year	33,549	19,214	9,778
Net income	20,133	16,848	11,878
Cash dividends	(2,492)	(2,513)	(2,442)
-----			
Balance at end of year	51,190	33,549	19,214
-----			
TREASURY STOCK:			
Balance at beginning of year	(5,868)	(4,942)	(3,742)
Purchase of 1,413, 261 and 109 shares of common stock, respectively	(26,128)	(4,902)	(1,298)
Issuance of 886, 929 and 130 of treasury stock, respectively	14,718	3,976	98
-----			
Balance at end of year	(17,278)	(5,868)	(4,942)
-----			
RECEIVABLES FROM RELATED PARTIES:			
Balance at beginning of year	(84)	(293)	(405)
Reductions	7	209	112
-----			
Balance at end of year	(77)	(84)	(293)
-----			
UNREALIZED GAINS ON SECURITIES AVAILABLE FOR SALE:			
Balance at beginning of year	---	---	---
Net increase in market value	416	---	---
-----			
Balance at end of year	416	---	---
-----			
CUMULATIVE FOREIGN CURRENCY TRANSLATION ADJUSTMENTS:			
Balance at beginning of year	(3,840)	(3,737)	(2,200)
Foreign currency translation adjustments	(1,450)	(103)	(1,537)
-----			
Balance at end of year	(5,290)	(3,840)	(3,737)
-----			
TOTAL SHAREHOLDERS' EQUITY	\$66,857	\$63,163	\$41,505
-----			

</TABLE>

The accompanying notes to consolidated financial statements are an integral part of these statements.

NATURE'S SUNSHINE PRODUCTS, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
AMOUNTS IN THOUSANDS

Year ended December 31	1997	1996	1995
<b>&lt;TABLE&gt;</b>			
<b>&lt;CAPTION&gt;</b>			
Increase (Decrease) in Cash and Cash Equivalents			
-----			
Year ended December 31	1997	1996	1995
-----			
<b>&lt;S&gt;</b>	<b>&lt;C&gt;</b>	<b>&lt;C&gt;</b>	<b>&lt;C&gt;</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>			
Cash received from sales revenue	\$ 279,525	\$ 247,566	\$ 204,085
Cash paid as volume incentives	(129,907)	(112,897)	(92,986)
Cash paid to suppliers and employees	(116,020)	(107,269)	(94,740)
Interest paid	(182)	(62)	(173)
Interest received	2,497	2,058	1,868
Income taxes paid	(11,744)	(10,807)	(7,462)
-----			
Net cash provided by operating activities	24,169	18,589	10,592
-----			
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>			
Capital expenditures	(7,453)	(10,544)	(6,098)
Sale (purchase) of long-term investments, net	(1,004)	333	672
Payments received (advanced) on long-term receivables, net	394	(170)	393
Payments from (advanced to) related parties	7	489	(68)
Purchase of other assets	(599)	(215)	(331)
Proceeds from sale of assets	25	344	---
Minority interest elimination	383	(396)	341
-----			
Net cash used in investing activities	(8,247)	(10,159)	(5,091)
-----			
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>			
Payments of cash dividends	(2,492)	(2,513)	(2,446)
Purchase of treasury stock	(26,128)	(4,902)	(1,298)
Proceeds from short-term debt, net	(123)	746	509
Proceeds from exercise of stock options	9,925	5,732	819
Tax benefit from stock option exercise	3,240	6,328	683
Issuance of treasury stock	43	60	14
-----			
Net cash provided by (used in) financing activities	(15,535)	5,451	(1,719)
EFFECT OF EXCHANGE RATES ON CASH	(453)	(174)	(811)
-----			
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	(66)	13,707	2,971
-----			
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	27,879	14,172	11,201
-----			
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ 27,813	\$ 27,879	\$ 14,172
-----			
Reconciliation of Net Income to Net Cash Provided by Operating Activities			
-----			
NET INCOME	\$ 20,133	\$ 16,848	\$ 11,878
-----			
Bad debt expense and reserve	67	133	242
Depreciation and amortization	4,292	3,420	3,467
Gain (Loss) on sale of fixed assets	8	(96)	---
Increase in accounts receivable, net	(834)	(788)	(1,349)
Decrease (Increase) in inventories	4,904	(1,332)	(5,849)
Increase in prepaid expenses and other	(3,106)	(4,010)	(1,593)
Increase (Decrease) in income taxes payable	1,190	(126)	818
(Decrease) Increase in accrued liabilities and volume incentives	(1,967)	4,936	3,090
Increase (Decrease) in accounts payable	868	(806)	558
Increase in deferred income taxes	(389)	341	55
Foreign currency translation adjustment	(997)	69	(725)
-----			
Total adjustments	4,036	1,741	(1,286)
-----			
NET CASH PROVIDED BY OPERATING ACTIVITIES	\$ 24,169	\$ 18,589	\$ 10,592
-----			

</TABLE>

The accompanying notes to consolidated financial statements are an integral part of these statements.

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NATURE'S SUNSHINE PRODUCTS, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
DOLLAR AMOUNTS IN THOUSANDS EXCEPT PER SHARE INFORMATION

NOTE 1: OPERATIONS AND SIGNIFICANT ACCOUNTING POLICIES

NATURE OF OPERATIONS

Nature's Sunshine Products, Inc., and its subsidiaries (hereinafter referred to collectively as the "Company") is primarily engaged in the manufacturing and marketing of nutritional and personal care products. The Company sells its products to a sales force of independent Distributors who use the products themselves or resell them to other Distributors or consumers.

The Company markets its products directly in the United States, Brazil, Colombia, Mexico, Japan, South Korea, Canada, Venezuela, the United Kingdom, El Salvador, Guatemala, Costa Rica, Peru, Panama, Argentina, Ecuador, Honduras and Nicaragua. The Company also exports its products to numerous other countries, including Australia, Malaysia, New Zealand and Norway.

PRINCIPLES OF CONSOLIDATION

The accompanying consolidated financial statements include the accounts of Nature's Sunshine Products, Inc. and its majority-owned subsidiaries. Intercompany balances and transactions have been eliminated in consolidation.

PERVASIVENESS OF ESTIMATES

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

CASH AND CASH EQUIVALENTS

For purposes of the statements of cash flows, the Company considers all highly liquid short-term investments to be cash equivalents, which generally include only investments with original maturities of three months or less.

MARKETABLE SECURITIES AND LONG-TERM INVESTMENTS

The Company's marketable securities and long-term investments are categorized as available-for-sale securities, as defined by the Statement of Financial Accounting Standards (SFAS) No. 115, "Accounting for Certain Investments in Debt and Equity Securities". Unrealized holding gains and losses are reflected as a net amount in a separate component of shareholders' equity. Realized gains and losses on sales of investments, as determined on a specific identification basis, are included in the consolidated statement of income in the year of disposition.

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FAIR VALUE OF FINANCIAL INSTRUMENTS

The book value of the financial instruments approximates fair value. The estimated fair values have been determined using appropriate market information and valuation methodologies.

INVENTORIES

Inventories are stated at the lower of cost (using the first-in, first-out method) or market value. At December 31, 1997, management believes the Company had incurred no material impairments in the carrying value of its inventories, other than impairments for which a provision has been made.

PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment are recorded at cost less accumulated depreciation and amortization. Depreciation is computed using the straight-line method over the estimated useful lives of the related assets. Estimated useful lives for buildings and improvements range from 20 to 30 years, and equipment, furniture and fixtures range from 3 to 10 years. Leasehold improvements are amortized over the lesser of the life of the applicable lease or the estimated



useful life of the applicable asset. Maintenance and repairs are charged to expenses as incurred, and major improvements are capitalized. Gains or losses on sales or retirements are included in the consolidated statement of income in the year of disposition.

#### TRANSLATION OF FOREIGN CURRENCIES

The local currency of the international subsidiaries is used as the functional currency in translation, except for subsidiaries operating in highly inflationary economies. The financial statements of foreign subsidiaries, where the local currency is the functional currency, are translated into U.S. dollars using exchange rates in effect at the year end for assets and liabilities and average exchange rates during each year for the results of operations. Adjustments resulting from translation of financial statements are reflected as a separate component of shareholders' equity.

During 1997, 1996 and 1995, Brazil and Venezuela were considered highly inflationary economies. Effective January 1, 1997, Mexico was considered a highly inflationary economy. The functional currency in these highly inflationary economies is the U.S. dollar and transactions denominated in a local currency are remeasured as if the functional currency were the U.S. dollar. The remeasurement of local currencies into U.S. dollars creates translation adjustments which are included in the consolidated statements of income. If current trends in the Brazilian economy continue, Brazil will no longer be considered highly inflationary as of January 1, 1998.

#### REVENUE RECOGNITION

For domestic sales, the Company generally receives its product sales price in the form of cash or credit card accompanying the orders from independent sales force members. For certain of the Company's international operations, the Company offers credit terms consistent with industry standards within each respective country. A volume incentive payment related to product orders is made in the month following the sale. Sales revenue and related volume incentives are recorded when the merchandise is shipped. Cash received for unshipped merchandise is recorded as a liability.

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#### SELLING EXPENSES

Independent sales force members may earn Company-paid attendance at conventions as well as other travel awards by achieving the required levels of product purchases within the qualification period. Convention costs and other travel expenses are accrued over the qualification period as they are earned. Accordingly, the Company accrued approximately \$3,456 and \$2,625 at December 31, 1997 and 1996, respectively.

#### RESEARCH AND DEVELOPMENT

All research and development costs are expensed as incurred. Total research and development costs were approximately \$1,500, \$1,400 and \$1,100 for 1997, 1996 and 1995, respectively.

#### INCOME TAXES

The Company recognizes a liability or asset for the deferred tax consequences of temporary differences between the tax basis of assets or liabilities and their reported amounts in the financial statements. These temporary differences will result in taxable or deductible amounts in future years when the reported amounts of the assets or liabilities are recovered or settled. The deferred tax assets are reviewed for recoverability and valuation allowances are provided as necessary. Foreign and other tax credits are accounted for using the "liability" method, which reduces income tax expense in the year in which these credits are generated.

#### NET INCOME PER COMMON SHARE

Basic net income per common share (Basic EPS) excludes dilution and is computed by dividing net income by the weighted-average number of common shares outstanding during the year. Diluted net income per common share (Diluted EPS) reflects the potential dilution that could occur if stock options or other contracts to issue common stock were exercised or converted into common stock. The computation of Diluted EPS does not assume exercise or conversion of securities that would have an anti-dilutive effect on net income per common shares. Net income per common share amounts and share data have been restated for all periods presented to reflect Basic and Diluted EPS and the stock split described in Note 7.

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Following is a reconciliation of the numerator and denominator of Basic EPS to the numerator and denominator of Diluted EPS for all periods ( in thousands,

except per share information):

<TABLE>

<CAPTION>

	Net Income (Numerator)	Shares (Denominator)	Per Share Amount
<S>	<C>	<C>	<C>
DECEMBER 31, 1997			
Basic EPS	\$20,133	18,653	\$1.08
Effect of options	---	417	
Diluted EPS	\$20,133	19,070	\$1.06
DECEMBER 31, 1996			
Basic EPS	\$16,848	18,793	\$ .90
Effect of options	---	891	
Diluted EPS	\$16,848	19,684	\$ .86
DECEMBER 31, 1995			
Basic EPS	\$11,878	18,310	\$ .65
Effect of options	---	578	
Diluted EPS	\$11,878	18,888	\$ .63

</TABLE>

At December 31, 1997, 1996 and 1995, there were outstanding options to purchase 233,192, 5,137 and 27,123 shares of common stock, respectively, that were not included in the computation of Diluted EPS because the options' exercise prices were greater than the average market price of the common shares for the preceding quarters.

#### RECENT ACCOUNTING PRONOUNCEMENTS

In June 1997, the Financial Accounting Standards Board issued SFAS No. 130 "Reporting Comprehensive Income" and SFAS No. 131 "Disclosures about Segments of an Enterprise and Related Information". SFAS No. 130 establishes standards for the reporting and display of comprehensive income and its components and SFAS No. 131 establishes new standards for public companies to report information about their operating segments, products and services, geographic areas and major customers. Both statements are effective for financial statements issued for periods beginning after December 15, 1997. Accordingly, the Company will adopt SFAS No. 130 and SFAS No. 131 in its December 31, 1998 consolidated financial statements.

#### NOTE 2: INVENTORIES

The composition of inventories is as follows:

<TABLE>

<CAPTION>

As of December 31	1997	1996
<S>	<C>	<C>
Raw materials	\$ 5,912	\$ 7,554
Work in process	1,455	1,146
Finished goods	12,188	15,759
	\$19,555	\$24,459

</TABLE>

#### NOTE 3: PROPERTY, PLANT AND EQUIPMENT

The composition of property, plant and equipment is as follows:

<TABLE>

<CAPTION>>

As of December 31	1997	1996
<S>	<C>	<C>
Buildings and improvements	\$14,015	\$11,659
Machinery and equipment	11,676	9,094
Furniture and fixtures	12,695	11,188
	38,386	31,941
Accumulated depreciation		

and amortization	(16,074)	(13,092)
Land	1,399	1,348
	\$23,711	\$20,197

</TABLE>

NOTE 4: INVESTMENTS

The amortized cost and estimated market values of securities available for sale by balance sheet classification are as follows:

<TABLE>  
<CAPTION>

December 31, 1997	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Market Value
<S>	<C>	<C>	<C>	<C>
Cash equivalents:				
Municipal obligations	\$ 7,358	\$ ---	\$ ---	\$ 7,358
Corporate bonds	5,750	---	---	5,750
Total cash equivalents	13,108	---	---	13,108
Long-term investments:				
Corporate bonds	2,583	90	---	2,673
Equity securities	469	358	(32)	795
Total long-term investments	3,052	448	(32)	3,468
Total securities available for sale	\$16,160	\$448	\$ (32)	\$16,576

<CAPTION>

December 31, 1996	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Market Value
<S>	<C>	<C>	<C>	<C>
Cash equivalents:				
Municipal obligations	\$11,125	\$ ---	\$ ---	\$11,125
Corporate bonds	900	---	---	900
Total cash equivalents	12,025	---	---	12,025
Long-term investments:				
Municipal obligations	227	11	---	238
Corporate bonds	1,266	60	(5)	1,321
Equity securities	555	282	(38)	799
Total long-term investments	2,048	353	(43)	2,358
Total securities available for sale	\$14,073	\$353	\$ (43)	\$14,383

</TABLE>

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Contractual maturities of long-term debt securities at market value at December 31, 1997, are as follows:

<TABLE>

<S>	<C>
Mature after one year through five years	\$ 313
Mature after five years	2,360
Total long-term investments	\$2,673

</TABLE>

During 1997 and 1996, the proceeds from the sales of available-for-sale securities were \$5,153 and \$4,226, respectively. The gross realized gains and gross realized losses on the sales of available-for-sale securities was \$65 and \$8, respectively, for the year ended December 31, 1997, and \$61 and \$168, respectively, for the year ended December 31, 1996.

## NOTE 5: SHORT-TERM DEBT

During 1994, the Company established operating lines of credit in Japan to facilitate payment of start-up and operating expenses. The Company decreased its borrowings during 1997, which are payable in local currency. The debt is unsecured and payable during 1998. The outstanding amounts relating to the lines of credit at December 31, 1997 and 1996, were \$2,665 and \$2,788, respectively. The weighted average interest rate approximates two percent at December 31, 1997.

## NOTE 6: INCOME TAXES

The provision for income taxes consists of the following:

Year ended December 31	1997	1996	1995
<S>	<C>	<C>	<C>
Current:			
Federal	\$ 9,177	\$ 6,655	\$4,984
State	1,683	1,146	967
Foreign	2,768	3,249	2,305
	13,628	11,050	8,256
Deferred	(558)	(29)	55
Total provision for income taxes	\$13,070	\$11,021	\$8,311

&lt;/TABLE&gt;

The domestic and foreign components of income before taxes are as follows:

Year ended December 31	1997	1996	1995
<S>	<C>	<C>	<C>
Domestic	\$27,919	\$20,516	\$14,617
Foreign	5,284	7,353	5,572
Total	\$33,203	\$27,869	\$20,189

&lt;/TABLE&gt;

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The provision for income taxes as a percentage of income before taxes differs from the statutory Federal income tax rate due to the following:

Year ended December 31	1997	1996	1995
<S>	<C>	<C>	<C>
Statutory Federal income tax rate	35.0%	35.0%	35.0%
State income taxes, net of Federal income tax benefit	3.1	2.7	3.1
Foreign and other tax credits	(3.4)	(2.8)	(5.1)
Net effect of foreign subsidiaries tax attributes	6.2	5.3	6.8
Other	(1.5)	(.6)	1.4
Effective tax rate	39.4%	39.6%	41.2%

&lt;/TABLE&gt;

The components of the deferred income tax assets and liabilities are as follows:

Year ended December 31	1997	1996
<S>	<C>	<C>
Deferred tax assets:		

Allowance for doubtful accounts	\$ 65	\$ 49
Inventory unicap adjustment	300	408
Foreign tax credits	190	214
State income taxes	427	125
Accrued vacation	140	85
Inventory obsolescence reserve	176	117
Sale of subsidiary	386	250
Intangible assets	520	430
-----		
Total deferred tax assets	\$ 2,204	\$ 1,678
-----		
Deferred tax liabilities:		
Accelerated depreciation	\$ (1,452)	\$ (1,172)
Gain on sale of subsidiaries	(28)	(171)
-----		
Total deferred tax liabilities	\$ (1,480)	\$ (1,343)
-----		

</TABLE>

As of December 31, 1997, the Company has available net operating losses from its foreign subsidiaries for U.S. Federal income tax purposes and financial reporting purposes of approximately \$8,300 and \$8,100, respectively. The tax net operating losses will expire in 1999 through 2002. Certain of these net operating losses may be limited by the extent of foreign taxable income in future years. Management has provided valuation allowances equal to the amount of the deferred income tax asset related to the net operating loss carry forward of the foreign subsidiaries.

The Company considers all international earnings which have not been previously taxed for U.S. purposes to be permanently invested in the international subsidiaries. As of December 31, 1997, such earnings were approximately \$13,650. If U.S. taxes and foreign dividend withholding taxes had been provided on those earnings, net of the effect of utilization of foreign tax credits attributable to foreign taxes paid up to the incremental U.S. rate, such taxes would have approximated \$500 as of December 31, 1997.

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During 1996, the Company sold its ownership in one of its international subsidiaries. The sale resulted in a book gain of \$1,000 and a tax gain of \$351. The Company recorded a reserve of \$1,000 against the book gain since a portion of the sale was contingent upon the achievement of certain sales targets by the purchaser. The Company elected the installment method for reporting the tax gain. The combination of these transactions resulted in a net deferred income tax asset of \$250 at December 31, 1996.

In 1997, the Company elected to forego the installment method for reporting the income tax gain resulting in an increase to the related deferred income tax asset from \$250 at December 31, 1996, to \$386 at December 31, 1997.

#### NOTE 7: CAPITAL TRANSACTIONS

##### STOCK SPLIT

In February 1996, the Board of Directors declared a three-for-two stock split of the Company's common stock to shareholders of record on March 4, 1996. The effects of the stock split have been retroactively reflected in the accompanying consolidated financial statements and in these notes to consolidated financial statements.

##### TREASURY STOCK

In January 1998, the Board of Directors approved the a repurchase of up to 500,000 shares of the Company's common stock. As of January 30, 1998, no shares had been repurchased under this repurchase approval.

##### STOCK OPTIONS

The Company maintains a 1995 Stock Option Plan which provides for the granting or awarding of certain non-qualified stock options to officers, directors and employees. The term, not to exceed 10 years, and the exercise period of each stock option awarded under the plan are determined by the Company's Board of Directors. Such grants have been made at the fair market value of the stock at the date of grant. At December 31, 1997, the Company had approximately 607,000 shares remaining in the 1995 Stock Option Plan, which are available to be granted to employees. At December 31, 1997, the Company had reserved approximately 860,000 treasury shares to accommodate the exercise of the outstanding options.

Stock option activity for 1995, 1996 and 1997 consisted of the following:

<TABLE>  
<CAPTION>

	Number of Shares (IN THOUSANDS)	Weighted Average Exercise Price
Options outstanding at December 31, 1994	1,909	\$ 5.74
Issued	1,701	14.69
Canceled	(39)	6.67
Exercised	(194)	4.23
Options outstanding at December 31, 1995	3,377	\$10.32
Issued	313	19.67
Canceled	(135)	15.01
Exercised	(960)	5.97
Options outstanding at December 31, 1996	2,595	\$12.81
Issued	139	19.83
Canceled	(617)	15.61
Exercised	(884)	11.33
Options outstanding at December 31, 1997	1,233	\$13.26

</TABLE>

Shares issued during 1997, 1996 and 1995, related to the exercise of stock options were issued from treasury stock. Options for 956, 2,012 and 1,389 shares of common stock were exercisable on December 31, 1997, 1996 and 1995, respectively, with weighted average exercise prices of \$11.36, \$11.69 and \$5.36, respectively. The weighted average fair value of options granted were \$8.69, \$10.82 and \$7.90 for 1997, 1996 and 1995, respectively.

The following table summarizes information about options outstanding and options exercisable at December 31, 1997.

<TABLE>  
<CAPTION>

Range of Option Prices	Options Outstanding		Options Exercisable		
	Shares Outstanding (000's)	Weighted- Avg. Remaining Contractual Life	Weighted- Avg. Exercise Price	Shares Exercisable (000's)	Weighted- Avg. Exercise Price
\$1.79 to \$1.86	49	3.0 years	\$ 1.81	49	\$ 1.81
\$4.03 to \$8.83	458	6.2 years	7.25	458	7.25
\$15.50 to \$19.75	572	8.5 years	16.80	372	15.84
\$20.00 to \$25.63	154	9.4 years	21.55	77	20.00
\$1.79 to \$25.63	1,233	7.5 years	\$13.25	956	\$11.35

</TABLE>

The Company accounts for the stock option plans under Accounting Principles Board Opinion No. 25, under which no compensation cost has been recognized in the accompanying consolidated statements of income for the years ended December 31, 1997, 1996 and 1995. Had compensation costs been determined consistent with SFAS No. 123, "Accounting for Stock-Based Compensation", the Company's net income and earnings per share would have been reduced to the following proforma amounts:

<TABLE>  
<CAPTION>

Year ended December 31	1997	1996	1995
Net Income	As reported \$20,133 Proforma 20,026	As reported \$16,848 Proforma 14,349	As reported \$11,878 Proforma 11,776
Basic Earnings Per Share	As reported \$ 1.08 Proforma 1.07	As reported \$ .90 Proforma .76	As reported \$ .65 Proforma .64

Diluted Earnings Per Share	As reported	\$ 1.06	\$ .86	\$ .63
	Proforma	1.05	.73	.62

</TABLE>

The fair value of each option grant is estimated on the date of grant using the Black-Scholes option pricing model with the following weighted-average assumptions used for grants in 1997: risk-free interest rate of 6.5 percent; expected dividend yield of approximately .5 percent; expected lives of seven years and expected volatility of 32.0 percent. The weighted average assumptions used for grants in 1996 and 1995 were: risk-free interest rate of 6.5 percent; expected dividend yield of approximately 1 percent; expected lives of seven years and expected volatility of 47.5 percent. The estimated fair value of options granted is subject to the assumptions made, and if the assumptions were to change, the estimated fair value amounts could be significantly different.

Because SFAS No. 123 method of accounting has not been applied to options granted prior to January 1, 1995, the resulting proforma compensation cost may not be representative of what is to be expected in future years.

NOTE 8: EMPLOYEE BENEFIT PLANS

DEFERRED COMPENSATION PLAN

The Company sponsors a qualified deferred compensation plan which qualifies under Section 401(k) of the Internal Revenue Code. The Company contributes matching contributions of 100 percent of employee contributions up to a maximum of five percent of the employee's compensation. The Company's contributions to the plan vest after a period of 4 years. During 1997, 1996 and 1995, the Company contributed to the plan approximately \$530, \$451 and \$478, respectively.

MANAGEMENT AND EMPLOYEE BONUS PLAN

The Company has a bonus plan that provides for participants to receive payments based upon the achievement of set annual increases in revenue and operating income as set by the Board of Directors. The expense related to the plan was approximately \$687, \$2,822 and \$2,706 for 1997, 1996 and 1995, respectively. All domestic employees as well as key international employees participate in the plan.

NOTE 9: RELATED PARTY TRANSACTIONS

In the second quarter of 1995, the Company advanced \$250 to a key employee. The loan was collateralized and had an interest rate of nine percent. The loan was repaid during 1996.

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During 1993 and 1992, the Company made loans to certain officers of the Company, primarily to purchase Company stock in the open market. The balance of these loans was \$77 and \$84 at December 31, 1997 and 1996, respectively. The loans are collateralized by the Company stock purchased, have an interest rate of 6 percent and are due 90 days from the date called.

During 1996, the Company purchased several buildings in Mexico for its administrative and warehousing operations. The Company made improvements to the buildings at a cost of \$483. The improvements were made by a company, which is owned by a relative of a key employee of the Mexican subsidiary.

NOTE 10: INTERNATIONAL OPERATIONS

Sales for domestic and international operations during the past three years were as follows:

Year ended December 31	1997	1996	1995
Domestic	\$177,647	\$159,977	\$136,168
International:			
Americas	87,389	71,690	53,296
Asia Pacific	11,413	12,497	11,953
Other	4,453	4,882	4,149
Total International	103,255	89,069	69,398
Total Sales	\$280,902	\$249,046	\$205,566

</TABLE>

Operating income for domestic and international operations during the past three years was as follows:

<TABLE>

<CAPTION>

Year ended December 31	1997	1996	1995
Domestic	\$25,173	\$18,682	\$13,357
International:			
Americas	6,283	8,191	5,994
Asia Pacific	(1,144)	(424)	(2,326)
Other	693	40	471
Total International	5,832	7,807	4,139
Total Operating Income	\$31,005	\$26,489	\$17,496

</TABLE>

Total assets for domestic and international operations for the past three years were as follows:

<TABLE>

<CAPTION>

Year ended December 31	1997	1996	1995
Domestic	\$58,700	\$58,674	\$40,996
International:			
Americas	31,818	28,764	18,941
Asia Pacific	4,685	3,767	4,239
Other	593	791	1,071
Total International	37,096	33,322	24,251
Total Assets	\$95,796	\$91,996	\$65,247

</TABLE>

32

#### NOTE 11: COMMITMENTS AND CONTINGENCIES

The Company leases certain facilities and equipment used in its operations. The approximate aggregate commitments under non-cancelable operating leases in effect at December 31, 1997, were as follows:

<TABLE>

<CAPTION>

Year ending December 31	
1998	\$2,101
1999	1,731
2000	1,300
2001	976
2002	384
Thereafter	551
	\$7,043

</TABLE>

The Company incurred expenses of approximately \$2,962, \$2,512 and \$2,725 in connection with operating leases during 1997, 1996 and 1995, respectively.

The Company is a defendant in various lawsuits which are incidental to the Company's business. Management, after consultation with its legal counsel, believes that any liability as a result of these matters will not have a material adverse effect upon the Company's results of operations or financial position.





file with the Securities and Exchange Commission, not later than 120 days after the close of the fiscal year ended December 31, 1997, a definitive Proxy Statement pursuant to Regulation 14A of the Commission.

PART IV

ITEM 14. EXHIBITS, FINANCIAL STATEMENT SCHEDULES AND REPORTS ON FORM 8-K

(a) (1) LIST OF FINANCIAL STATEMENTS

The following are filed as part of this Report:  
Report of Independent Public Accountants

Consolidated statements of income for the years ended  
December 31, 1997, 1996 and 1995.

Consolidated balance sheets as of December 31, 1997 and 1996.

Consolidated statements of shareholders' equity for the years ended  
December 31, 1997, 1996 and 1995.

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Consolidated statements of cash flows for the years ended  
December 31, 1997, 1996 and 1995.

Notes to Consolidated Financial Statements

(a) (2) LIST OF FINANCIAL STATEMENT SCHEDULES

Report of Independent Public Accountants on Consolidated Financial  
Statement Schedule.

Schedule II - Valuation and Qualifying Accounts.

Financial statement schedules other than those listed are omitted  
for the reason that they are not required or are not applicable, or  
the required information is shown in the financial statements or  
notes thereto, or contained in this Report.

(a) (3) LIST OF EXHIBITS

3.1(1) - Restated Articles of Incorporation

3.2(2) - By-laws, as amended

10.1(3) - Lease Agreement dated January 8, 1992 between the  
Registrant and East Bay Associates Partnership No. 3

10.2(4) - Form of Employment Agreement between the Registrant and  
its executive officers together with a schedule  
identifying the agreements omitted and setting forth the  
material differences between the filed agreement and the  
omitted agreements

10.3(5) - Exempt Employee Incentive Compensation Plan

10.4(6) - 1995 Stock Option Plan

10.5(6) - Form of Stock Option Agreement (1995 Stock Option Plan)

10.6 - 1998 Employee Incentive Compensation Plan

21 - List of Subsidiaries of Registrant

23 - Consent of Independent Public Accountants

27 - Financial Data Schedule

-----  
[1] Previously filed with the Commission as an exhibit to the Annual Report on Form 10-K for the year ended December 31, 1988 and is incorporated herein by reference.

[2] Previously filed with the Commission as an exhibit to the Annual Report on Form 10-K for the year ended December 31, 1985 and is incorporated herein by reference.

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[3] Previously filed with the Commission as an exhibit to the Annual Report on Form 10-K for the year ended December 31, 1991 and is incorporated herein

by reference.

- [4] Previously filed with the Commission as an exhibit to the Annual Report on Form 10-K for the year ended December 31, 1994 and is incorporated herein by reference.
- [5] Previously filed with the Commission as an exhibit to the Annual Report on Form 10-K for the year ended December 31, 1992 and is incorporated herein by reference.
- [6] Previously filed with the Commission as an exhibit to the Annual Report on Form 10-K for the year ended December 31, 1995 and is incorporated herein by reference.

(b) REPORTS ON FORM 8-K

The Registrant did not file any reports on Form 8-K during the last quarter of the year ended December 31, 1997.

(c) EXHIBITS

Exhibits required to be filed in respect to this paragraph of Item 14 are listed above in subparagraph (a)(3).

(d) FINANCIAL STATEMENT SCHEDULES

See subparagraph (a)(2) above.

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SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Nature's Sunshine Products, Inc.  
(Registrant)

Date: March 20, 1998

By: /s/ Daniel P. Howells

-----  
Daniel P. Howells, President,  
C.E.O. and Director

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

Signature -----	Title -----	Date ----
/s/ Daniel P. Howells ----- Daniel P. Howells	President, Chief Executive Officer and Director	March 20, 1998
/s/ Craig D. Huff ----- Craig D. Huff	Vice President of Finance, Treasurer, Chief Financial Officer, Chief Accounting Officer	March 20, 1998
/s/ Douglas Faggioli ----- Douglas Faggioli	Chief Operating Officer and Director	March 20, 1998
/s/ Kristine F. Hughes ----- Kristine F. Hughes	Chairman of the Board and Director	March 20, 1998
/s/ Eugene L. Hughes ----- Eugene L. Hughes	Vice President and Director	March 20, 1998
/s/ Merrill Gappmayer ----- Merrill Gappmayer	Director	March 20, 1998
/s/ Pauline T. Hughes ----- Pauline T. Hughes	Director	March 20, 1998
/s/ Robert H. Daines ----- Robert H. Daines	Director	March 20, 1998

REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS  
ON CONSOLIDATED FINANCIAL STATEMENT SCHEDULE

To Nature's Sunshine Products, Inc.:

We have audited in accordance with generally accepted auditing standards, the consolidated financial statements of Nature's Sunshine Products, Inc., and subsidiaries appearing in Item 8 in this Annual Report on Form 10-K, and have issued our report thereon dated January 30, 1998. Our audit was made for the purpose of forming an opinion on those statements taken as a whole. The schedule listed in Item 14(a)(2) is the responsibility of the Company's management and is presented for purposes of complying with the Securities and Exchange Commission's rules and is not part of the basic consolidated financial statements. This schedule has been subjected to the auditing procedures applied in the audit of the basic consolidated financial statements and, in our opinion, fairly states in all material respects the financial data required to be set forth therein in relation to the basic consolidated financial statements taken as a whole.

ARTHUR ANDERSEN LLP

San Francisco, California  
January 30, 1998

NATURE'S SUNSHINE PRODUCTS, INC.  
SCHEDULE II-- VALUATION AND QUALIFYING ACCOUNTS  
FOR THE THREE YEARS ENDED DECEMBER 31, 1997  
(Dollar Amounts in Thousands)

<TABLE>

<CAPTION>

Description -----	Balance at Beginning of Period -----	Provisions -----	Amounts Written Off -----	Amounts Recovered -----	Balance at End of Period -----
<S>	<C>	<C>	<C>	<C>	<C>
Year ended December 31, 1997					
Allowance for doubtful accounts receivable	\$417	\$394	\$(138)	\$(12)	\$661
Allowance for obsolete inventory	304	470	(240)	---	534
Allowance for notes receivable	14	---	---	---	14
Year ended December 31, 1996					
Allowance for doubtful accounts receivable	\$346	\$162	\$ (83)	\$ (8)	\$417
Allowance for obsolete inventory	436	203	(335)	---	304
Allowance for notes receivable	14	---	---	---	14
Year ended December 31, 1995					
Allowance for doubtful accounts receivable	\$636	\$182	\$(462)	\$ (10)	\$346
Allowance for obsolete inventory	114	322	---	---	436
Allowance for notes receivable	304	---	(290)	---	14

</TABLE>

LIST OF EXHIBITS

ITEM NO. -----	EXHIBIT -----	LOCATED AT SEQUENTIALLY NUMBERED PAGE -----
3.1(1)	- Restated Articles of Incorporation	---

3.2(2)	- By-laws, as amended	---
10.1(3)	- Lease Agreement dated January 8, 1992 between the Registrant and East Bay Associates Partnership No. 3	---
10.2(4)	- Form of Employment Agreement between the Registrant and its executive officers together with a schedule identifying the agreements omitted and setting forth the material differences between the filed agreement and the omitted agreements.	---
10.3(5)	- Exempt Employee Incentive Compensation Plan	---
10.4(6)	- 1995 Stock Option Plan	---
10.5(6)	- Form of Stock Option Agreement (1995 Stock Option Plan)	---
10.6	- 1998 Employee Incentive Compensation Plan	41
21	- List of Subsidiaries of Registrant	43
23	- Consent of Independent Public Accountants	44
27	- Financial Data Schedule	45

[1] Previously filed with the Commission as an exhibit to the Annual Report on Form 10-K for the year ended December 31, 1988 and is incorporated herein by reference.

[2] Previously filed with the Commission as an exhibit to the Annual Report on Form 10-K for the year ended December 31, 1985 and is incorporated herein by reference.

[3] Previously filed with the Commission as an exhibit to the Annual Report on Form 10-K for the year ended December 31, 1991 and is incorporated herein by reference.

[4] Previously filed with the Commission as an exhibit to the Annual Report on Form 10-K for the year ended December 31, 1994 and is incorporated herein by reference.

[5] Previously filed with the Commission as an exhibit to the Annual Report on Form 10-K for the year ended December 31, 1992 and is incorporated herein by reference.

[6] Previously filed with the Commission as an exhibit to the Annual Report on Form 10-K for the year ended December 31, 1995 and is incorporated herein by reference.

EXHIBIT 10.6

SUMMARY OF  
1998 EMPLOYEE INCENTIVE COMPENSATION PLAN

PHILOSOPHY

NSP's philosophy is to "pay for performance." This not only means that pay must be linked to Company performance; it also means that pay should be related to individual performance as well. NSP desires to have such a pay-for-performance link with all of its compensation programs, including merit-based performance appraisals, bonus, and stock option programs.

OBJECTIVES

- Reward for business performance by providing short-term and long-term incentives tied to Company and individual business results.
- Create an MBO approach in which Company goals and individual objectives are aligned with measurable business results, rather than activities.
- Focus management and employees on the long- and short-term performance of NSP sales, income and stock performance.
- Enhance NSP's ability to attract, retain and motivate top organizational contributors.

PERFORMANCE APPRAISAL GUIDELINES

NSP has developed, and is currently using, a computer-assisted appraisal process that helps supervisors manage and evaluate the performance of their employees. The appraisal process emphasizes a three-step cycle involving:

1. Planning Performance (Reaching mutual agreement on the JOB DUTIES, WEIGHTS, and GOALS)
2. Coaching Performance (Monitoring and coaching employees through OBSERVATION, FEEDBACK, and DOCUMENTATION), and
3. Appraising Performance (Formalizing the pay-for-performance link by determining the performance RATING, conducting the annual REVIEW, and giving the REWARD.)

[GRAPHIC]

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SHORT-TERM INCENTIVE PROGRAM

NSP's bonus program is well aligned with two of the most important business results, sales and income growth. The current program is straight-forward and motivational but lacks a tie to individual performance.

We also believe that to the extent that individual performance impacts and can be measured against business results that such individual contributions need to affect individual bonus payouts. We suggest that the weighting of company to individual performance should have a ratio of 60/40 (60 percent company performance and 40 percent individual performance). We understand that it will take time to develop MBO-objectives for all employees; and in some cases, it may not be feasible. In those situations, the individual bonus payout will be determined based on the appropriate "Full Bonus-100 percent" schedule. If the individuals performance as determined by the annual performance review is "fully standard," (3.0/5.0), then the employee is eligible to receive full bonus based on the established matrix according to NSP's sales/income growth.

It is true that the "deeper" an employee is in the organization, the farther the "line of sight" may be to business results. However, VPs, directors, and in some cases, managers and other exempt employees have direct or indirect impact to the bottom line that can be measured, if in no other way, through annual budgets.

Bonus is determined after evaluating the degree of performance based on the following definitions of Basic, Target and Outstanding performance:

- BASIC PERFORMANCE - Minimal acceptable performance.
- TARGET PERFORMANCE - Satisfactory performance.
- OUTSTANDING PERFORMANCE - Exceptional performance.

## LONG-TERM INCENTIVE PROGRAM

In 1997, NSP has approximately 19,000,000 outstanding shares of stock. We recommend that the company allocate between 1-3 percent of the outstanding shares to a management incentive, non-qualified stock option pool (1 percent = 190,000, 3 percent = 570,000). The granting of management stock options will be based on the increase in sales and operating income in 1998 compared to 1997. Individual performance will also be a factor to determine the amount of options to be granted, following the guidelines of the Short-Term Incentive Program. The options granted under this program will be subject to a two-year vesting period. The American Compensation Association (ACA) reports in its course, the "Elements of Executive Compensation," that the rule of thumb is that companies allocate 1 percent of the outstanding shares to executive stock option incentives annually. The instruction manual also points out that the percent of total shares varies inversely with the size of the company. Young companies use proportionately more shares, and service companies use more shares than manufacturing companies. (ACA Course C6A p. 5.16) The "1995/96 Long-Term Incentive Compensation Survey Results" published by William M. Mercer, reports that companies with revenues greater than \$100mm show the median percent of shares reserved for management incentives is 5 percent.

EXHIBIT 21

SUBSIDIARIES

Set forth below is a list of all active subsidiaries of the Registrant, the state or other jurisdiction of incorporation or organization of each, and the names under which such subsidiaries do business.

Name -----	Jurisdiction of Incorporation -----
Nature's Sunshine Products of Canada, Ltd.	Canada
Nature's Sunshine Products de Mexico, S.A. de C.V.	Mexico
Nature's Sunshine Products de Colombia, S.A.	Colombia
Nature's Sunshine Produtos Naturais Ltda.	Brazil
Nature's Sunshine K.K.	Japan
Nature's Sunshine Korea, Ltd.	South Korea
Nature's Sunshine Products de Venezuela	Venezuela
Nature's Sunshine Products de Centroamerica	Costa Rica
Nature's Sunshine Products de Panama, S.A.	Panama
Nature's Sunshine Products de Guatemala, S.A.	Guatemala
Nature's Sunshine Products de El Salvador, S.A. de C.V.	El Salvador
Nature's Sunshine Products del Peru, S.A.	Peru
Nature's Sunshine Products de Argentina	Argentina
Nature's Sunshine Products del Ecuador, S.A.	Ecuador
Nature's Sunshine Products de Honduras, S.A.	Honduras
Nature's Sunshine Products de Nicaragua, S.A.	Nicaragua

- -----

Each subsidiary listed above is doing business under its corporate name.



EXHIBIT 23

CONSENT OF INDEPENDENT PUBLIC ACCOUNTANTS

As independent public accountants, we hereby consent to the incorporation of our reports included in this Form 10-K, into the Company's previously filed Form S-8 Registration Statements File Nos. 33-38621, 33-80582, 33-59497 and 333-08139.

ARTHUR ANDERSEN LLP

San Francisco, California  
March 27, 1998

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</TABLE>