# UNITED STATES SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 <br> FORM 8-K <br> CURRENT REPORT <br> Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 <br> Date of Report (Date of earliest event reported): March 7, 2019 

NATURE'S SUNSHINE PRODUCTS, INC.
(Exact name of registrant specified in its charter)

## Utah

(State or other jurisdiction of incorporation)

001-34483
(Commission File Number)

87-0327982
(I.R.S. Employer Identification No.)

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2901 West Bluegrass Blvd., Suite 100, Lehi, Utah 84043
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(Address of principal executive offices) (Zip Code)
Registrant's telephone, including area code: (801) 341-7900
N/A
(Former name and former address, if changed since last report)
Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions see General Instruction A.2. below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 ( $\$ 203.405$ of this chapter) or Rule $12 \mathrm{~b}-2$ of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. $\square$

On March 7, 2019, Nature's Sunshine Products, Inc. (the "Company") issued a press release announcing financial results for the fourth quarter and year ended December 31, 2018. A copy of the Company's press release is attached hereto as Exhibit 99.1 and is incorporated herein by reference.

The information furnished pursuant to this Item 2.02 and the exhibit hereto shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 , as amended (the "Exchange Act"), and shall not be deemed to be incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act except as shall be expressly set forth by specific reference in such filing.

The press release furnished herewith makes reference to non-GAAP financial information, which the Company's management believes assists management and investors in evaluating and comparing period-to-period results in a more meaningful and consistent manner. A reconciliation of GAAP to non-GAAP results is provided in the press release.

## Item 9.01 Financial Statements and Exhibits.

## Item No. <br> 99.1

Press release issued by the Company, dated March 7, 2019

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## NATURE'S SUNSHINE PRODUCTS, INC.

By
Treasurer

## NATURESSUNSHINE'

## FOR IMMEDIATE RELEASE

## NATURE'S SUNSHINE PRODUCTS REPORTS 10.3\% FOURTH QUARTER NET SALES GROWTH WITH STRONG MOMENTUM AND IMPROVING MARGINS HEADING INTO 2019

## Fourth Quarter 2018 Highlights

- Fourth quarter net sales increased 10.3 percent to $\$ 97.4$ million from $\$ 88.3$ million in the prior year
- Key drivers of fourth quarter top-line growth included Synergy Worldwide up 19.9 percent, NSP Russia, Central and Eastern Europe up 21.1 percent and NSP China up 59.6 percent
- Fourth quarter GAAP loss per share was (\$0.15) compared to (\$0.92) per share in the prior year
- Fourth quarter adjusted loss per share was (\$0.06) compared to (\$0.11) per share in the prior year
- Fourth quarter Adjusted EBITDA increased to $\$ 4.0$ million from $\$ 1.0$ million in the prior year
- The Company ended 2018 debt free with $\$ 50.6$ million in cash and cash equivalents


## Full Year 2018 Highlights

- Net sales for 2018 increased 6.7 percent to $\$ 364.8$ million from $\$ 342.0$ million in 2017
- Key drivers of full year 2018 top-line growth included Synergy Worldwide up 13.9 percent, NSP Russia, Central and Eastern Europe up $19.9 \%$ and NSP China up 45.5\%
- Full year GAAP diluted loss per share was (\$0.04) compared to (\$0.69) per share in the prior year
- Full year adjusted loss was (\$0.05) per share compared to adjusted earnings per share of $\$ 0.15$ per share in the prior year
- Full year Adjusted EBITDA increased 28.1 percent to $\$ 17.6$ million from $\$ 13.7$ million in the prior year
- The Company paid down $\$ 13.2$ million on its revolving credit facility and ended the year with no debt outstanding

LEHI, Utah, March 7, 2019 - Nature's Sunshine Products, Inc. (NASDAQ: NATR), a leading natural health and wellness company engaged in the manufacture and sale of nutritional and personal care products, today reported its financial results for the fourth quarter ended December 31, 2018.

## Management Commentary

"We concluded 2018 on a strong note, generating over 10 percent net sales growth during the fourth quarter. The growth was driven by sustained positive sales trends in NSP China, Synergy Asia Pacific and NSP Russia, Central and Eastern Europe. We are pleased with how our operations in China are developing, and continue to invest ahead of the growth. NSP China net sales increased 60 percent during the fourth quarter and rose 46 percent for the full year. We also continue to have good momentum in Korea, the primary driver of the Synergy Asia region," stated Terrence Moorehead, Chief Executive Officer. "As we progress in 2019, we are working to reinvigorate our NSP Americas region with multiple specific initiatives that support our strategic objectives to become more modern, more flexible and more
profitable. We see further opportunity to generate growth and capture market share, while improving the profit profile of the organization with the ultimate goal of enhancing shareholder value."

## Fourth Quarter 2018 Financial Summary

|  | Net Sales by Operating Segment |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended <br> December 31, 2018 |  | Three Months Ended <br> December 31, 2017 |  | Percent <br> Change | Impact of <br> Currency <br> Exchange |  | Percent <br> Change <br> Excluding <br> Impact of <br> Currency |
| NSP Americas: |  |  |  |  |  |  |  |  |
| NSP North America | \$ | 32,089 | \$ | 34,273 | (6.4)\% | \$ | (103) | (6.1)\% |
| NSP Latin America |  | 5,259 |  | 6,377 | (17.5)\% |  | (139) | (15.4)\% |
|  |  | 37,348 |  | 40,650 | (8.1)\% |  | (242) | (7.5)\% |
|  |  |  |  |  |  |  |  |  |
| NSP Russia, Central and Eastern Europe |  | 10,786 |  | 8,904 | 21.1 \% |  | (55) | 21.8 \% |
|  |  |  |  |  |  |  |  |  |
| Synergy WorldWide: |  |  |  |  |  |  |  |  |
| Synergy Asia Pacific |  | 30,192 |  | 23,448 | 28.8 \% |  | (330) | 30.2 \% |
| Synergy Europe |  | 4,829 |  | 5,583 | (13.5)\% |  | (186) | (10.2)\% |
| Synergy North America |  | 2,973 |  | 2,656 | 11.9 \% |  | - | 11.9 \% |
|  |  | 37,994 |  | 31,687 | 19.9 \% |  | (516) | 21.5 \% |
|  |  |  |  |  |  |  |  |  |
| NSP China |  | 11,246 |  | 7,045 | 59.6 \% |  | (103) | 61.1 \% |
|  |  |  |  |  |  |  |  |  |
|  | \$ | 97,374 | \$ | 88,286 | 10.3 \% | \$ | (916) | 11.3 \% |

Net sales of $\$ 97.4$ million increased 10.3 percent compared to $\$ 88.3$ million in the fourth quarter of 2018 . On a local currency basis, net sales increased 11.3 percent compared to 2018. The increase was primarily related to growth in Synergy Asia Pacific, NSP Russia, Central and Eastern Europe and NSP China offset by a $\$ 3.3$ million decline in net sales in NSP Americas and a $\$ 0.8$ million decline in Synergy Europe. Net sales were also negatively impacted by $\$ 0.9$ million of unfavorable foreign currency exchange rate fluctuations.

Gross margin, as a percentage of net sales, increased to 73.8 percent from 72.1 percent in the fourth quarter of 2017. The increase in gross margin as compared to the prior year was primarily driven by changes in market mix and reserves for obsolete inventory recorded in the prior year.

Volume incentives, as a percentage of net sales, decreased to 32.8 percent from 36.2 percent in the fourth quarter of 2017. The decrease in volume incentives as a percent of net sales is primarily due to changes in market mix, reflecting growth in markets where volume incentives as a percentage of net sales are lower than the consolidated average, and the growth in NSP China where sales commissions to independent service providers are included in selling, general and administrative expenses ("SG\&A").

SG\&A expenses increased by approximately $\$ 6.6$ million to $\$ 41.1$ million for the fourth quarter of 2018. The increase in SG\&A expenses is primarily due to increase in independent service fees in China, CEO transition related expenses, restructuring charges and other employee related benefits. As a percentage of net sales, SG\&A expenses were 42.2 percent, compared to 39.1 percent for the same period in 2017. Excluding the impact of CEO transition expenses and other restructuring charges, fourth quarter SG\&A expenses as a percentage of net sales were 40.1 percent compared to 38.1 percent in the prior year period.

The operating loss in the fourth quarter of 2018 was $\$ 1.2$ million, or 1.3 percent as a percentage of net sales, as compared to $\$ 2.8$ million, or 3.2 percent as a percentage of net sales in the fourth quarter of 2017 . Excluding non-recurring items note above, operating income was $\$ 0.8$ million, or 0.8 percent as a percentage of net sales, compared to a loss of $\$ 1.9$ million, or 2.2 percent as a percentage of net sales in the prior year period.

Other income (loss), net, in the fourth quarter of 2018 was a loss of $\$ 0.7$ million compared to a loss of $\$ 0.1$ million in the fourth quarter of 2018. The provision for income taxes was $\$ 0.9$ million in the fourth quarter of 2018 compared to $\$ 14.7$ million in the fourth quarter of 2017. For the fourth quarter of 2018 the tax provision was primarily due to the U.S. tax impact of foreign operations, including Global Intangible Low-taxed Income ("GILTI") tax considerations, foreign withholding taxes, transfer pricing adjustments, foreign losses not benefited and foreign rate differentials. For the fourth quarter of 2017 the tax provision was primarily due to the impact of tax reform, including increases to valuation allowances on foreign tax credits and revaluation of deferred tax assets and liabilities to the new lower U.S. federal tax rate as well as the impact of foreign losses not benefited.

The GAAP net loss attributable to common shareholders was $\$ 2.9$ million, or $\$ 0.15$ per common share, compared to a loss of $\$ 17.4$ million, or $\$ 0.92$ per common share, in 2017. Net income attributable to NSP China was $\$ 0.5$ million, or $\$ 0.03$ per common share for the quarter, compared to a loss of $\$ 1.3$ million, or $\$ 0.07$ per common share for the fourth quarter of 2017.

Adjusted net loss attributable to common shareholders was $\$ 1.2$ million, or ( $\$ 0.06$ ) per common share, compared to an adjusted net loss of $\$ 2.0$ million, or $(\$ 0.11)$ per common share in the prior year period. A reconciliation of adjusted net income/loss to GAAP net income/loss is provided in the attached financial tables.

Adjusted EBITDA was $\$ 4.0$ million, compared to $\$ 1.0$ million in 2017. Adjusted EBITDA, which is a non-GAAP financial measure, is defined here as net income/loss from continuing operations before taxes, depreciation, amortization and other income/loss adjusted to exclude share-based compensation expense and certain noted adjustments. A reconciliation of Net Loss to Adjusted EBITDA is provided in the attached financial tables.

## Year Ended December 31, 2018 Financial Summary

|  | Net Sales by Operating Segment |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year Ended <br> December 31, 2018 |  | Year Ended December 31, 2017 |  | Percent Change | Impact of <br> Currency <br> Exchange |  | Percent <br> Change <br> Excluding Impact of <br> Currency |
| NSP Americas: |  |  |  |  |  |  |  |  |
| NSP North America | \$ | 133,520 | \$ | 140,405 | (4.9)\% | \$ | 19 | (4.9)\% |
| NSP Latin America |  | 22,597 |  | 25,612 | (11.8)\% |  | (221) | (10.9)\% |
|  |  | 156,117 |  | 166,017 | (6.0)\% |  | (202) | (5.8)\% |
|  |  |  |  |  |  |  |  |  |
| NSP Russia, Central and Eastern Europe |  | 38,585 |  | 32,190 | 19.9 \% |  | 239 | 19.1 \% |
|  |  |  |  |  |  |  |  |  |
| Synergy WorldWide: |  |  |  |  |  |  |  |  |
| Synergy Asia Pacific |  | 109,952 |  | 89,329 | 23.2 \% |  | 2,558 | 20.2 \% |
| Synergy Europe |  | 20,334 |  | 23,529 | (13.6)\% |  | 902 | (17.4)\% |
| Synergy North America |  | 10,742 |  | 10,975 | (2.1)\% |  | - | (2.1)\% |
|  |  | 141,028 |  | 123,833 | 13.9 \% |  | 3,460 | 11.1 \% |
|  |  |  |  |  |  |  |  |  |
| NSP China |  | 29,080 |  | 19,989 | 45.5 \% |  | 584 | 42.6 \% |
|  |  |  |  |  |  |  |  |  |
|  | \$ | 364,810 | \$ | 342,029 | 6.7 \% | \$ | 4,081 | 5.5 \% |

Net sales increased 6.7 percent to $\$ 364.8$ million compared to $\$ 342.0$ million in the year ended December 31,2017 . On a local currency basis, net sales increased 5.5 percent compared to 2017. Growth was primarily related to continued growth in Synergy Asia Pacific, NSP Russia, Central and Eastern Europe and NSP China, offset by a $\$ 9.9$ million decline in net sales in NSP Americas and a $\$ 3.2$ million decline in Synergy Europe. Net sales were also positively impacted by $\$ 4.1$ million of favorable foreign currency exchange rate fluctuations.

Gross margin, as a percentage of net sales, increased to 73.8 percent from 73.4 percent in the year ended December 31, 2017. The increase in gross margin as compared to the prior year was primarily driven by changes in market mix and reserves for obsolete inventory recorded in the prior year.

Volume incentives, as a percentage of net sales, increased to 34.4 percent from 35.1 percent in the year ended December 31, 2017. The decrease in volume incentives as a percent of net sales is primarily due to changes in market mix, reflecting growth in markets where volume incentives as a percentage of net sales are higher than the consolidated average, partially offset by growth in NSP China where sales commissions to independent service providers are included in SG\&A expenses.

SG\&A expenses increased by approximately $\$ 8.8$ million to $\$ 138.4$ million for the year ended December 31, 2018. The increase in SG\&A expenses is primarily due to transition costs related to the retirement of the Company's Chief Executive Officer, the increase in independent service fees from the Company's growth in China, the timing of accrued employee benefits, and increased depreciation related to the Company's Oracle ERP system implemented in April 2017, which were partially offset by gains on the sales of a certain real estate properties. As a percentage of net sales, SG\&A expenses were 37.9 percent of
net sales for both years. Excluding the impact of CEO transition expenses, gains on sales of property and other restructuring charges, 2018 SG\&A expenses as a percentage of net sales were 37.9 percent compared to 37.5 percent in the prior year.

Operating income for the year ended December 31, 2018 was $\$ 5.4$ million or 1.5 percent as a percentage of net sales, as compared to operating income of $\$ 1.4$ million or 0.4 percent as a percentage of net sales, in the same period in 2017. Excluding non-recurring items note above, operating income was $\$ 5.6$ million, or 1.5 percent as a percentage of net sales, compared to $\$ 2.9$ million, or 0.8 percent as a percentage of net sales in the prior year period.

Other income (loss), net, in the year ended December 31, 2018 was a loss of $\$ 2.2$ million compared to income of $\$ 1.8$ million for the same period in 2017. The provision for income taxes was $\$ 4.4$ million in the year ended December 31, 2018 compared to $\$ 17.0$ million for the same period in 2017. The effective rate for 2018 differed from the federal statutory rate of 21.0 percent primarily due to the U.S. tax impact of foreign operations, including GILTI, foreign withholding taxes, transfer pricing adjustments, foreign losses not benefited and foreign rate differentials. The effective income tax rate for 2017 differed from the federal statutory rate of 35.0 percent primarily due to the impacts of tax reform, including increases to valuation allowances on foreign tax credits and revaluation of deferred tax assets and liabilities to the new lower U.S. federal tax rate as well as the impact of foreign losses not benefited.

The GAAP net loss attributable to common shareholders was $\$ 0.9$ million, or $\$ 0.04$ per diluted common share, compared to $\$ 12.9$ million, or $\$ 0.69$ per diluted common share, in 2017. The net loss attributable to NSP China was $\$ 1.7$ million, or $\$ 0.09$ per diluted common share for the year ended December 31, 2018, compared to $\$ 4.4$ million, or $\$ 0.23$ per diluted common share for the same period in 2017.

Adjusted net loss attributable to common shareholders was $\$ 1.0$ million, or ( $\$ 0.05$ ) per common share, compared to adjusted net income of $\$ 2.9$ million, or $\$ 0.15$ per common share in the prior year period. A reconciliation of adjusted net income/loss to GAAP net income/loss is provided in the attached financial tables.

Adjusted EBITDA was $\$ 17.6$ million, compared to $\$ 13.7$ million in 2017. Adjusted EBITDA, which is a non-GAAP financial measure, is defined here as net income (loss) from continuing operations before taxes, depreciation, amortization and other income/loss adjusted to exclude share-based compensation expense and certain noted adjustments. A reconciliation of Net Loss to Adjusted EBITDA is provided in the attached financial tables.

## Balance Sheet and Cash Flow

Net cash provided by operating activities was $\$ 21.8$ million for the year ended December 31, 2018, compared to $\$ 10.5$ million for the prior year period. Capital expenditures during the year ended December 31, 2018 totaled $\$ 4.8$ million compared to $\$ 5.5$ million in the same period 2017. The Company ended the year of 2018 with cash and cash equivalents of $\$ 50.6$ million.

## Active Distributors and Customers by Segment (1)

|  | 2018 |  | 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Distributors <br> \& Customers | Managers | Distributors <br> \& Customers | Managers |
| NSP Americas | 97,800 | 5,300 | 106,900 | 5,600 |
| NSP Russia, Central and Eastern Europe | 75,400 | 3,500 | 68,600 | 3,200 |
| Synergy WorldWide | 51,700 | 3,800 | 55,400 | 4,200 |
| Total | 224,900 | 12,600 | $\underline{230,900}$ | 13,000 |

(1) Active Distributors and customers include Nature's Sunshine Products' independent Distributors and customers who have purchased products directly from the Company for resale and/or personal consumption during the previous three months ended as of the date indicated. Total Manager, Distributors and Customers, which includes those who have made a purchase in the last twelve months, was approximately 488,000 as of December 31, 2018.

In China, the Company does not sell its products through Managers and Distributors, but rather through independent service providers who are compensated for marketing, sales support, and other services.

## Conference Call

Nature's Sunshine Products will host a conference call to discuss its fourth quarter and full year 2018 results on Thursday, March 7, 2019 at 5:00 PM Eastern Time. The toll-free dial-in number for callers in the U.S. and Canada is 1-877-423-9813, conference ID: 13688121. International callers can dial 1-201-689-8573, conference ID: 13688121. A replay will be available from March 7, 2019 at 8:00 PM Eastern Time through Thursday, March 21, 2019 at 11:59 PM Eastern Time by dialing 1-844-512-2921 (U.S. and Canada) or 1-412-317-6671 (International), replay PIN: 13688121. The call will also be webcast live and will be available on the Investors section of Nature's Sunshine Products' website at www.naturessunshine.com for 90 days.

## About Nature's Sunshine Products

Nature's Sunshine Products (NASDAQ: NATR), a leading natural health and wellness company, markets and distributes nutritional and personal care products through a global direct sales force of approximately 488,000 independent Managers, Distributors and Customers in more than 40 countries. Nature's Sunshine manufactures most of its products through its own state-of-the-art facilities to ensure its products continue to set the standard for the highest quality, safety and efficacy on the market today. The Company has four reportable business segments that are divided based on the characteristics of their Distributor base, similarities in compensation plans, as well as the internal organization of NSP's officers and their responsibilities (NSP Americas; NSP Russia, Central and Eastern Europe; Synergy WorldWide; and NSP China). The Company also supports health and wellness for children around the world through its partnership with the Sunshine Heroes Foundation. Additional information about the Company can be obtained at its website, www.naturessunshine.com.

## Cautionary Statement Regarding Forward-Looking Statements

This press release contains forward-looking statements regarding the Company's future business expectations, which are subject to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements may include, but are not limited to, statements relating to the Company's objectives, plans, strategies and financial results. All statements (other than statements of historical fact) that address activities, events or developments that the Company intends, expects, projects, believes or anticipates will or may occur in the future are forward-looking statements. These statements are often characterized by terminology such as "believe," "hope," "may," "anticipate," "should," "intend," "plan," "will," "expect," "estimate," "project," "positioned," "strategy" and similar expressions, and are based on assumptions and assessments made by management in light of their experience and their perception of historical trends, current conditions, expected future developments and other factors they believe to be appropriate. Forward-looking statements are not guarantees of future performance and are subject to risks and uncertainties, including the following.

- changes in laws and regulations, or their interpretation, applicable to direct selling or the nutritional supplement industry may prohibit or restrict the Company's ability to sell its products in some markets or require the Company to make changes to its business model in some markets;
- extensive government regulations to which the Company's products, business practices and manufacturing activities are subject;
- legal challenges to the Company's direct selling program or to the classification of its independent


## distributors;

- the effect of complex legal and regulatory requirements, particularly in China and South


## Korea;

- impact of anti-bribery laws, including the U.S. Foreign Corrupt Practices

Act;

- the Company's ability to attract and retain independent
distributors;
- the loss of one or more key independent distributors who have a significant sales network;
- the full implementation of the Company's joint venture for operations in China with Fosun Industrial Co., Ltd.;
- registration of products for sale in foreign markets, or difficulty or increased cost of importing products into foreign markets;
- cyber security threats and exposure to data
loss;
- reliance on information technology
infrastructure;
- the effect of fluctuating foreign exchange
rates;
- liabilities and obligations arising from improper activity by the Company's independent distributors;
- failure of the Company's independent distributors to comply with advertising laws;
- changes to the Company's independent distributor compensation
plans;
- geopolitical issues and
conflicts;
- negative consequences resulting from difficult economic conditions, including the availability of liquidity or the willingness of the Company's customers to purchase products;
- risks associated with the manufacturing of the Company's
products;
- uncertainties relating to the application of transfer pricing, duties, value-added taxes, and other tax regulations, and changes thereto;
changes in tax laws, treaties or regulations, or their interpretation, including the impact of the Tax Cuts and Jobs
Act;
- the availability and integrity of raw
materials;
- the competitive nature of the Company's business and the nutritional supplement
industry;
- negative publicity related to its products, ingredients, or direct selling organization and the nutritional supplement industry;
product liability
claims;
- the sufficiency of trademarks and other intellectual property
rights;
- reliance on third-parties to distribute its products and provide support services to independent distributors; and
- actions on trade relations by the U.S. and foreign governments.

These and other risks and uncertainties that could cause actual results to differ from predicted results are more fully detailed under the caption "Risk Factors" in our reports filed with the Securities and Exchange Commission, including our Annual Report on Form 10-K and Quarterly Reports filed on Forms 10-Q.

All forward-looking statements speak only as of the date of this press release and are expressly qualified in their entirety by the cautionary statements included in or incorporated by reference into this press release. Except as is required by law, the Company expressly disclaims any obligation to publicly release any revisions to forward-looking statements to reflect events after the date of this press release.

## Non-GAAP Financial Measures

The Company has included information which has not been prepared in accordance with generally accepted accounting principles (GAAP), such as information concerning Adjusted EBITDA and net sales excluding the impact of foreign currency exchange fluctuations. Management utilizes the non-GAAP measure Adjusted EBITDA in the evaluation of its operations and believes that this measure is a useful indicator of the Company's ability to fund its business. This non-GAAP financial measure should not be considered as an alternative to, or more meaningful than, U.S. GAAP net income/loss as an indicator of the Company's operating performance. Moreover, Adjusted EBITDA, as presented by the Company, may not be comparable to similarly titled measures reported by other companies.

Net sales in local currency removes, from net sales in U.S. dollars, the impact of changes in exchange rates between the U.S. dollar and the functional currencies of the Company's foreign subsidiaries. This is accomplished by translating the current period net sales into U.S. dollars using the same foreign currency exchange rates that were used to translate the net sales for the previous comparable period.

In addition, the Company believes presenting the impact of foreign currency fluctuations is useful to investors because it allows a more meaningful comparison of net sales of its foreign operations from period to period. Net sales excluding the impact of foreign currency fluctuations should not be considered in isolation or as an alternative to net sales in U.S. dollar measures that reflect current period exchange rates, or to other financial measures calculated and presented in accordance with U.S. GAAP.

Other companies may use the same or similarly named measures, but exclude different items, which may not provide investors with a comparable view of Nature's Sunshine Products' performance in relation to other companies. The Company has included a reconciliation of Net Income (Loss) to Adjusted EBITDA, the most comparable GAAP measure, in the attached financial tables.

NATURE'S SUNSHINE PRODUCTS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Amounts in thousands, except per share information) (Unaudited)

|  | Three Months Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | 2017 |  |
| Net sales | \$ | 97,374 | \$ | 88,286 |
| Cost of sales |  | $(25,539)$ |  | $(24,607)$ |
| Gross profit |  | 71,835 |  | 63,679 |
|  |  |  |  |  |
| Operating expenses: |  |  |  |  |
| Volume incentives |  | 31,972 |  | 31,983 |
| Selling, general and administrative |  | 41,092 |  | 34,537 |
| Operating loss |  | $(1,229)$ |  | $(2,841)$ |
| Other income (loss), net |  | (731) |  | (74) |
| Loss before provision for income taxes |  | $(1,960)$ |  | $(2,915)$ |
| Provision for income taxes |  | 852 |  | 14,693 |
| Net loss |  | $(2,812)$ |  | $(17,608)$ |
| Net income (loss) attributable to noncontrolling interests |  | 104 |  | (250) |
| Net loss attributable to common shareholders | \$ | $\underline{(2,916)}$ | \$ | $(17,358)$ |
|  |  |  |  |  |
| Basic and diluted net loss per common share: |  |  |  |  |
|  |  |  |  |  |
| Basic loss per share attributable to common shareholders | \$ | (0.15) | \$ | (0.92) |
|  |  |  |  |  |
| Diluted loss per share attributable to common shareholders | \$ | (0.15) | \$ | (0.92) |
|  |  |  |  |  |
| Weighted average basic common shares outstanding |  | 19,210 |  | 18,911 |
| Weighted average diluted common shares outstanding |  | 19,210 |  | 18,911 |

NATURE'S SUNSHINE PRODUCTS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Amounts in thousands, except per share information) (Unaudited)


## NATURE'S SUNSHINE PRODUCTS, INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED BALANCE SHEETS

(Amounts in thousands)
(Unaudited)

|  | $\begin{gathered} \text { December 31, } \\ 2018 \end{gathered}$ |  | December 31, 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 50,638 | \$ | 42,910 |
| Accounts receivable, net of allowance for doubtful accounts of \$460 and \$395, respectively |  | 7,751 |  | 8,888 |
| Assets held for sale |  | - |  | 998 |
| Inventories |  | 42,048 |  | 44,047 |
| Prepaid expenses and other |  | 6,388 |  | 5,666 |
| Total current assets |  | 106,825 |  | 102,509 |
|  |  |  |  |  |
| Property, plant and equipment, net |  | 64,061 |  | 69,106 |
| Investment securities - trading |  | 1,308 |  | 1,980 |
| Intangible assets, net |  | 618 |  | 709 |
| Deferred income tax assets |  | 9,056 |  | 8,283 |
| Other assets |  | 11,148 |  | 12,608 |
|  | \$ | 193,016 | \$ | 195,195 |


| Liabilities and Shareholders' Equity |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Current liabilities: |  |  |  |  |
| Accounts payable | \$ | 5,219 | \$ | 4,215 |
| Accrued volume incentives and service fees |  | 20,562 |  | 18,774 |
| Accrued liabilities |  | 34,801 |  | 24,980 |
| Deferred revenue |  | 1,197 |  | 3,348 |
| Related party note payable |  | 1,530 |  | 506 |
| Income tax payable |  | 3,378 |  | 1,834 |
| Total current liabilities |  | 66,687 |  | 53,657 |
|  |  |  |  |  |
| Liability related to unrecognized tax benefits |  | 2,192 |  | 4,633 |
| Long-term debt and revolving credit facility |  | - |  | 13,181 |
| Deferred compensation payable |  | 1,308 |  | 1,980 |
| Long-term deferred income tax liabilities |  | 1,556 |  | 770 |
| Other liabilities |  | 705 |  | 1,242 |
| Total liabilities |  | 72,448 |  | 75,463 |
|  |  |  |  |  |
| Shareholders' equity: |  |  |  |  |
| Common stock, no par value; 50,000 shares authorized, 19,204 and 18,919 shares issued and outstanding, respectively |  | 133,684 |  | 131,525 |
| Accumulated deficit |  | $(2,072)$ |  | $(2,072)$ |
| Noncontrolling interest |  | 63 |  | 411 |
| Accumulated other comprehensive loss |  | $(11,107)$ |  | $(10,132)$ |
| Total shareholders' equity |  | 120,568 |  | 119,732 |
|  | \$ | 193,016 | \$ | 195,195 |

NATURE'S SUNSHINE PRODUCTS, INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Amounts in thousands)
(Unaudited)

|  | Year Ended <br> December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | 2017 |  |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |  |  |
| Net loss | \$ | $(1,202)$ | \$ | $(13,817)$ |
| Adjustments to reconcile net loss to net cash provided by operating activities: |  |  |  |  |
| Impairment of long-lived assets, net |  | - |  | 113 |
| Provision for doubtful accounts |  | 818 |  | 215 |
| Depreciation and amortization |  | 9,806 |  | 8,634 |
| Share-based compensation expense |  | 2,170 |  | 2,218 |
| (Gain) loss on sales of property and equipment |  | $(3,990)$ |  | 284 |
| Deferred income taxes |  | (18) |  | 14,134 |
| Purchase of trading investment securities |  | (165) |  | (501) |
| Proceeds from sale of trading investment securities |  | 775 |  | 151 |
| Realized and unrealized (gains) losses on investments |  | 87 |  | (216) |
| Foreign exchange losses (gains) |  | 1,697 |  | $(1,980)$ |
| Changes in assets and liabilities: |  |  |  |  |
| Accounts receivable |  | 189 |  | $(1,241)$ |
| Inventories |  | 1,066 |  | 5,177 |
| Prepaid expenses and other current assets |  | (821) |  | $(1,191)$ |
| Other assets |  | 814 |  | 2,391 |
| Accounts payable |  | 1,035 |  | $(1,123)$ |
| Accrued volume incentives and service fees |  | 1,762 |  | 1,884 |
| Accrued liabilities |  | 10,045 |  | (986) |
| Deferred revenue |  | (357) |  | (324) |
| Income taxes payable |  | 1,297 |  | $(1,758)$ |
| Liability related to unrecognized tax positions |  | $(2,501)$ |  | $(2,129)$ |
| Deferred compensation payable |  | (674) |  | 589 |
| Net cash provided by operating activities |  | 21,833 |  | 10,524 |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |  |  |
| Purchases of property, plant and equipment |  | $(4,834)$ |  | $(5,501)$ |
| Proceeds from sale of property, plant and equipment |  | 5,045 |  | 521 |
| Proceeds from sale/maturities of investments available for sale |  | - |  | 1,776 |
| Net cash provided by (used in) investing activities |  | 211 |  | $(3,204)$ |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |  |  |
| Payments of cash dividends |  | - |  | $(1,848)$ |
| Borrowings on new revolving credit facility |  | 68,322 |  | 19,184 |
| Principal payments on new revolving credit facility |  | $(81,503)$ |  | $(6,003)$ |
| Net borrowings on previous revolving credit facility |  | - |  | $(9,919)$ |
| Proceeds from related party borrowings |  | 1,000 |  | 506 |
| Net proceeds from exercise of stock options |  | 664 |  | (347) |
| Payment of withholding taxes related to the vesting of restricted stock units |  | (675) |  | - |
| Net cash provided by (used in) financing activities |  | (12.192) |  | 1,573 |
| Effect of exchange rates on cash and cash equivalents |  | $(2,124)$ |  | 1,733 |
| Net increase in cash and cash equivalents |  | 7,728 |  | 10,626 |
| Cash and cash equivalents at beginning of the period |  | 42,910 |  | 32,284 |
| Cash and cash equivalents at end of the period | \$ | 50,638 | \$ | 42,910 |

## RECONCILIATION OF NET LOSS TO ADJUSTED EBITDA

(Amounts in thousands)
(Unaudited)

|  | Three Months Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | 2017 |  |
| Net loss | \$ | $(\mathbf{2 , 8 1 2})$ | \$ | $(17,608)$ |
| Adjustments: |  |  |  |  |
| Depreciation and amortization |  | 2,493 |  | 2,598 |
| Share-based compensation expense |  | 712 |  | 314 |
| Other (income) loss, net* |  | 731 |  | 74 |
| Provision (benefit) for income taxes |  | 852 |  | 14,693 |
| Other adjustments (1) |  | 2,028 |  | 896 |
| Adjusted EBITDA | \$ | 4,004 | \$ | 967 |
|  |  |  |  |  |
| (1) Other Adjustments |  |  |  |  |
| CEO Transition | \$ | 1,000 | \$ | - |
| Restructuring related expenses |  | 839 |  | 896 |
| Decrease in gains on sale of properties |  | 189 |  | - |
| Total adjustments | \$ | 2,028 | \$ | 896 |

## NATURE'S SUNSHINE PRODUCTS, INC. AND SUBSIDIARIES <br> RECONCILIATION OF NET LOSS TO ADJUSTED EBITDA

## (Amounts in thousands)

(Unaudited)

|  | Year Ended <br> December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | 2017 |  |
| Net loss | \$ | $(1,202)$ | \$ | $(13,817)$ |
| Adjustments: |  |  |  |  |
| Depreciation and amortization |  | 9,806 |  | 8,634 |
| Share-based compensation expense |  | 2,170 |  | 2,218 |
| Other (income) loss, net* |  | 2,151 |  | $(1,835)$ |
| Provision for income taxes |  | 4,402 |  | 17,039 |
| Other adjustments (1) |  | 252 |  | 1,483 |
| Adjusted EBITDA | \$ | 17,579 | \$ | 13,722 |
|  |  |  |  |  |
| (1) Other Adjustments |  |  |  |  |
| CEO Transition | \$ | 2,518 | \$ | - |
| Restructuring related expenses |  | 1,525 |  | 1,483 |
| Gains on sale of properties |  | $(3,791)$ |  | - |
| Total adjustments | \$ | 252 | \$ | 1,483 |

[^0]NATURE'S SUNSHINE PRODUCTS, INC. AND SUBSIDIARIES
RECONCILIATION OF GAAP NET LOSS TO NON-GAAP NET LOSS and NON-GAAP ADJUSTED EPS
(Amounts in thousands)
(Unaudited)

|  | Three Months Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | 2017 |  |
| Net loss | \$ | $(2,812)$ | \$ | $(17,608)$ |
| Adjustments: |  |  |  |  |
| CEO transition |  | 1,000 |  | - |
| Restructuring related expenses |  | 839 |  | 896 |
| Decrease in gains on sales of properties |  | 189 |  | - |
| Tax impact of adjustments |  | (338) |  | (221) |
| Impact of 2017 tax reform |  | - |  | 14,680 |
| Total adjustments |  | 1,690 |  | 15,355 |
| Non-GAAP net loss | \$ | $(1,122)$ | \$ | $(2,253)$ |
|  |  |  |  |  |
| Reported loss attributable to common shareholders | \$ | $(2,916)$ | \$ | $(17,358)$ |
| Total adjustments |  | 1,690 |  | 15,355 |
| Non-GAAP net loss | \$ | $(1,226)$ | \$ | $(2,003)$ |
|  |  |  |  |  |
| Basic loss per share, as reported | \$ | (0.15) | \$ | (0.92) |
| Total adjustments, net of tax |  | 0.09 |  | 0.81 |
| Basic loss per share, as adjusted | \$ | (0.06) | \$ | (0.11) |

## NATURE'S SUNSHINE PRODUCTS, INC. AND SUBSIDIARIES

RECONCILIATION OF GAAP NET LOSS TO NON-GAAP NET INCOME (LOSS) and NON-GAAP ADJUSTED EPS (Amounts in thousands)
(Unaudited)

|  | Year Ended <br> December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | 2017 |  |
| Net loss | \$ | $(1,202)$ | \$ | $(13,817)$ |
| Adjustments: |  |  |  |  |
| CEO transition |  | 2,518 |  | - |
| Restructuring related expenses |  | 1,525 |  | 1,483 |
| Net gains on sales of properties |  | $(3,791)$ |  | - |
| Tax impact of adjustments |  | (410) |  | (365) |
| Impact of 2017 tax reform |  | - |  | 14,680 |
| Total Adjustments |  | (158) |  | 15,798 |
| Non-GAAP net income (loss) | \$ | $(1,360)$ | \$ | 1,981 |
|  |  |  |  |  |
| Reported loss attributable to common shareholders | \$ | (854) | \$ | $(12,942)$ |
| Total adjustments |  | (158) |  | 15,798 |
| Non-GAAP net income (loss) | \$ | $(1,012)$ | \$ | 2,856 |


| Basic loss per share, as reported | \$ | (0.04) | \$ | (0.69) |
| :---: | :---: | :---: | :---: | :---: |
| Total adjustments, net of tax |  | (0.01) |  | 0.84 |
| Basic income (loss) per share, as adjusted | \$ | (0.05) | \$ | 0.15 |

## Contact:

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[^0]:    * Other (income) loss, net is primarily comprised of foreign exchange gains and losses, interest income, and interest expense.

